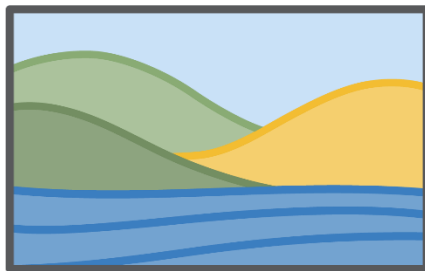


CEDS 2020 Update

Comprehensive Economic Development Strategy



SEWEDA

Southeast Washington Economic
Development Association

**Serving the
Asotin, Columbia, Garfield & Whitman
Counties**

**Dawn Smith, Executive Director
Dovie Willey, Director of Grants**

2020 Comprehensive Economic Development Strategy Update

Southeast Washington Economic Development Association

845 Port Way, Clarkston WA 99403

509-751-9144

www.seweda.org

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SEWEDA Board of Directors

	Name	Position
Asotin County	Brian Shinn Chad Miltenberger Darrin Eberhardt Monika Lawrence Steven Ebert	Asotin County Commissioner Walla Walla Community College Wells Fargo Mayor of Clarkston City of Clarkston
Columbia County	Zac Weatherford Trina Cole	Mayor of Dayton City Administrator
Garfield County	Larry Ledgerwood Rachel Anderson Paul Miller Mike Cassetto	Garfield County Commissioner Garfield Transit/Area on Aging Mayor of Pomeroy City of Pomeroy
Whitman County	Tom Handy Glenn Johnson Al Sorensen	Whitman County Commissioner Pullman City Mayor City of Pullman
Port Ex-Officio	Wanda Keefer Larry Scoggins/ Diana Ruchert Tom Kammerzell	Port of Clarkston Port of Garfield Port of Whitman

CEEDS Strategy Committee Roster

Asotin County

Brian Shinn	County Commissioner
Karst Riggers	Asotin County
Beth Larson	Port of Clarkston
Wanda Keefer	Port of Clarkston
Monika Lawrence	Clarkston City Mayor
Kevin Poole	City of Clarkston Engineer
Steven Ebert	Clarkston City Council
Dwayne Paris	Mayor of Asotin
Tina Davidson	City of Asotin
Tim Rubio	Work Source
Kristin Kremak	LC Valley Chamber
Michelle Peters	Visit LC Valley
Chad Miltenberger	Walla Walla Community College
Darrin Eberhardt	Mann Mortgage
Dawn Smith	SEWEDA
Dovie Willey	SEWEDA
Jim Nelly	Nelly Broadcasting

Columbia County

Zac Weatherford	City of Dayton
Tina Cole	City of Dayton

Garfield County

Heidi James	Columbia Straw
Phil Farmer	Columbia Pulp
Brian Bartels	Garfield County Assessor
David Ruark	Eastern Washington Agriculture Museum
Rachel Anderson	GCTA, ADRC
Mary Flerchinger	Blue Mountain Artisan Guild
Tara Hodges	Obenland & Low Agency
Anne Walsh	PSE, Chamber
Mat Slaybaugh	Garfield County Hospital District
Tom Herres	Chamber, Business Owner
Drew Hyer	Garfield County Sheriff
Tom Millspaugh	CDP, PACE

Amy Miller
Sarah Myers
Grant Morgan
Jack Peasley
Justin Dixon

Pomeroy School District
QBH/Chamber
Garfield County Engineer
SEWEDA/Business Owner
County Commissioner/Business Owner

Whitman County

Suzy McNeilly
Dennis Palmer
Susan Weed
Bob Maxwell
Calvin Johnson
Kyle Dixon
Kylie Fullmer
Kay Riebold
Caleb Cox
Austin Storm
Mike Urban
Kevin Gardes
Jennifer Hackman
Al Sorensen
Debbie Snell
Tom Handy
Aziz Makhani
Catalina Flores
Lee Root
Marcy Campbell
Marie Dymkoski
Kynda Browning
K.B. Trunkey
Joe Poire
Angela Broeckel
Randall Crowner
Dave Bilow
Peggy Brian

SEWEDA/Colfax Assoc.
Mayor of Oakesdale
Pullman School District
Pullman School District
Garfield Palouse School Dist.
City of Palouse
Whitman County Library
Washington Federal Bank
Best Western
Bully for You
City of Pullman
City of Pullman
City of Pullman
City of Pullman
Port of Whitman
County Commissioner
Small Business Development Center
Whitman County Library
Mayor of Rosalia
Rosalia Library
Chamber of Pullman
City of Tekoa
Mayor of St. John
Port of Whitman
Town of LaCrosse
Town of Albion
Town of Endicott
LaCrosse Community Pride

Purpose and development of the CEDS

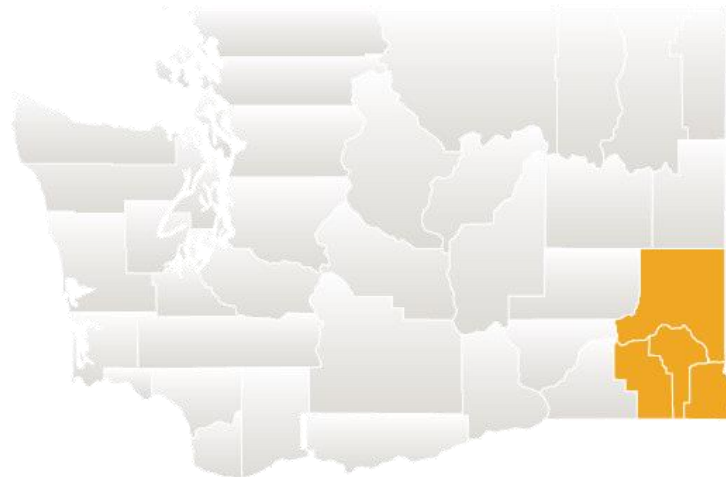


Every year the region updates the current Comprehensive Economic Development Strategy (CEDS) as a guide to understanding the regional economy and crafting goals, strategies and actions to create jobs, raise income levels, diversify the economy, and improve the quality of life.

Following the guidelines set forth by the U.S. Economic Development Administration, the 2020 CEDS update will allow the Region to identify locally-grown strategies that will guide regional economic development, encourage partnerships and collaboration, and improve economic outcomes and overall quality of life in the region.

From the collaborative efforts of the CEDS Strategy Committee, a vision for the future of Southeastern Washington has been developed to achieve regional prosperity in healthy, connected and globally competitive communities, through improving education and infrastructure, targeting existing strengths and strategic growth sectors, and enhancing the business climate and quality of life.

The Strategy Committee is comprised of community leaders, public officials, representatives of the workforce development boards, representatives of institutions of higher education, and private sector representatives who are critical to the implementation of the CEDS. Participation by the community and collaboration between the public and private sectors are the cornerstone of a successful strategy and implementation.



The region envisions a thriving economy supporting diverse business opportunities that act in harmony with the area's rural qualities, values and natural resources.

SUMMARY BACKGROUND

Every year the region updates the current Comprehensive Economic Development Strategy (CEDS) as a guide to understanding the regional economy and crafting goals, strategies and actions to create jobs, raise income levels, diversify the economy, and improve the quality of life. The Southeast Washington Economic Development Association (SEWEDA) 2020 is an economic development planning tool funded by the U.S. Department of Commerce.

This CEDS examines the Southeast Washington Economic Development Association, a region comprised of three southeastern Washington State counties: Asotin, Garfield and Whitman. Additionally, SEWEDA shares some common economic issues with the neighboring Clearwater Economic Development District located in north central Idaho, as well as with the Benton-Franklin Council of Governments in Richland, WA.

Drawing on the rich heritage and natural resources of the region, the Southeast Washington Economic Development Association is committed to enhancing economic vitality and an unparalleled quality of life through developing programs and partnerships with business, civic interests and government for the benefit of the residents of Asotin, Columbia, Garfield and Whitman Counties.

Based on a recent survey conducted by SEWEDA of individuals who live or work in the region, responses indicate there is a strong sense of pride and many positive and unique attributes in Southeastern Washington on which to build.

The intent of the CEDS is to identify regional opportunities and potential solutions. This is an ongoing, long term process that discusses regional economic development.

The following goals and objectives are intended to increase job creation, capital investment and the tax base. The District recognizes that it can only accomplish this economic growth through the success of individual businesses. Within the District, various groups and organizations partner throughout each county to assist in enabling the private sector to make the necessary investment in jobs and capital.

The CEDS document accomplishes the following:

- Provides data and information on the District
- Discusses external and internal trends and forces
- Establishes the District's vision and goals
- Outlines programs and projects for implementation
- Lists prior accomplishments
- Sets criteria for evaluating the process

CEDS Survey Results

Based on a recent survey conducted by SEWEDA of individuals who live or work in the region, responses indicate the CEDS should focus on these top goals and strategies to ensure continued growth in the region.

Top Measureable Goals to Focus On

1. Encourage the growth of existing businesses and industries
2. Improve and diversify the economic well-being of the region.
3. Improve existing infrastructure and develop new infrastructure.
4. Promote and develop tourism and recreational oriented industries.
5. Develop broadband availability and promote IT usage.
6. Promote the economic potential of the region's natural resources.



Our Region: Four counties sharing a common, economic development challenges and opportunities

GEOGRAPHY

The region covered under this strategy is located in the southeastern corner of Washington State and borders the state of Idaho and Oregon. The district is comprised of four counties: Asotin, Columbia, Garfield and Whitman. It is home to 21 incorporated towns and cities and 12 unincorporated communities. The region constitutes an area of 4,300 square miles.



REGIONAL CHARACTERISTICS

The territory is bisected by the Snake River and consists of rugged bluffs and deep valleys. The northern portion of the region contains rich agricultural land that is well suited for the production of dry land wheat, peas, lentils and barley. The southern section consists of mountainous, forested terrain and is home to the Umatilla National Forest. This area contains Camp William T. Wooten State Park, the Ski Bluewood ski area and two peaks over 6,300 feet: Oregon Butte and Diamond Peak. The landscape also includes heavily timbered slopes, grassland ridges, benches and bold basalt outcroppings.

ECONOMIC FOUNDATIONS

The region has a very rural economy. The agricultural soils in the Southeast Washington area are considered some of the most fertile in the United States. Farmers in the area have established sound farming practices over the years and have become world leaders in agriculture, especially in wheat production.

The Southeast Washington region is rich in natural resources for recreation and tourism. The Snake River offers water-based recreation and fishing on miles of calm, uncrowded water. Activities include hunting, skiing, snowmobiling, biking, golf, and other outdoor endeavors.

Cultural opportunities flourish in the Southeast Washington region. The largest art museum in the Inland Northwest is located on the WSU campus in Pullman. The area is in close proximity to the rich culture of the Nez Perce Nation.



COVID-19 PANDEMIC ECONOMIC IMPACT

In March 2020, Washington State Governor Jay Inslee, declared a state of emergency in response to the rising cases of the novel coronavirus (COVID-19). This led to the closing of restaurants, bars to dine-in service, fitness centers, and many other close contact businesses. The pandemic has led to both a public health crisis and an economic crisis throughout the state.

The COVID-19 pandemic has had the following economic impacts in the region:

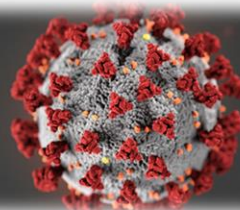
- Small business closures
- Decline in small business revenue
- Increase in unemployment
- Broadband limitations magnified by increased demand
- Budget impacts to local government

With this state of emergency proclamation, public assistance was provided allowing local governments, state agencies and eligible non-profits to be reimbursed for costs involved in responding to the outbreak of COVID-19.

The following programs established are available to assist with economic recovery:

- Paycheck Protection Program (PPP), implemented by the US Small Business Administration. Program provides small businesses with funds to pay up to 8 weeks of payroll costs including benefits. Funds can also be used to pay interest on mortgages, rent, and utilities.
- Working Washington Small Business Emergency Grants – Southeast Washington Economic Development Association (SEWEDA) administered federal CARES Act money in partnership with multiple city/county agencies for local small businesses that have experienced extraordinary business disruption and not been able to open due to the pandemic.
- Rural Opportunities Loan Fund – A local, revolving loan fund available to rural businesses and startups.

Coronavirus
(COVID-19)



COVID-19 PANDEMIC SURVEY RESULTS

A local survey conducted by SEWEDA has revealed the majority of responses agree there are well-coordinated communication systems in place but there is room for improvement for communication from the State of Washington.

Local businesses owners have increased their usage of social media to combat the hardships brought on with the COVID-19 business restrictions/closures. Many have had increased direct customer communication, a broader customer base and have improved website designs to meet needs.

Ongoing changes that will remain after the pandemic has passed include:

- Increased electronic communication/marketing/social media usage
- Supporting local businesses
- Increased sanitation methods
- Use of remote meeting platforms
- Take-out food options

The deep effects of COVID-19 pandemic are still being seen and will be further reflected in the 2022 CEDS Update.

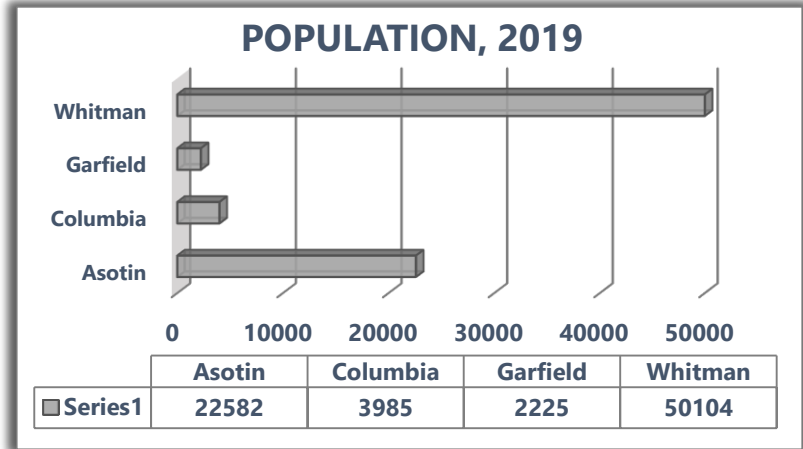


ECONOMY OVERVIEW



Population (2019)
78, 896

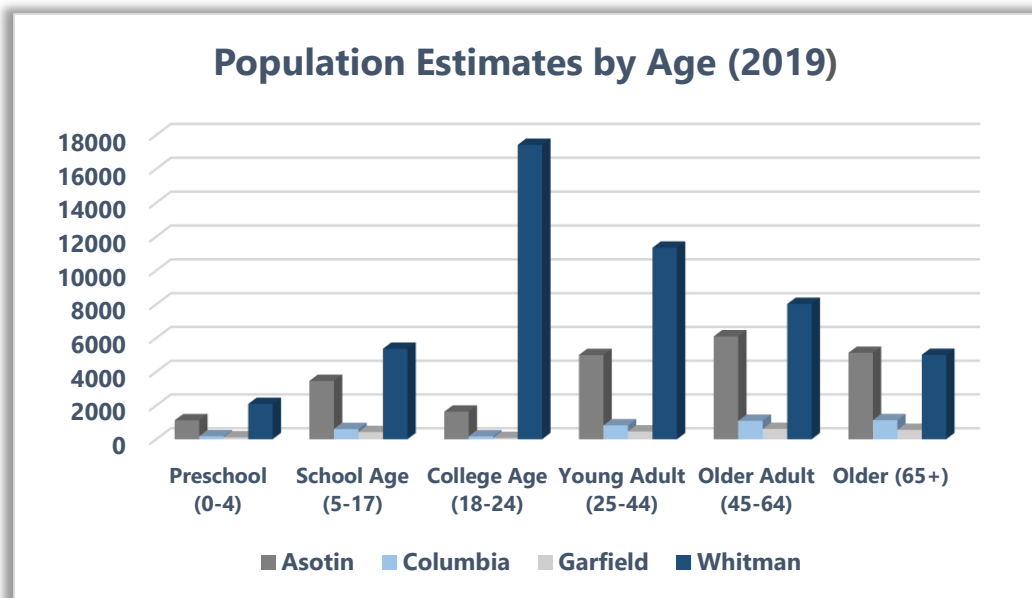
As of 2019, the population for the Southeast Washington region has seen an 8.6% growth since the last census in 2010.



Source: StatsAmerica, USA Counties in Profile

The size of a region's population is one of the most fundamental measures of the region. The pace of population growth leads to a unique set of challenges. Communities experiencing high rates of growth, such as Asotin and Whitman Counties, while bringing wanted economic benefits, must keep up with increasing demands on public services, such as schools, police, and fire.

Communities with low growth rates, or even depopulation, such as Columbia and Garfield Counties, may face fiscal difficulties and a downward spiral of further population loss, especially of their youth.



Source: StatsAmerica, USA Counties in Profile

Population Demographics (2019)

As indicated by the graph above, Asotin, Columbia and Garfield County are experiencing a shift in an increasingly older population. Adults age 45-64 make up the highest percentage of population in the region. There has also been a slight growth in older adults (65 plus), particularly in Columbia County. The most significant decrease was seen in college age (18-24). The challenge of losing young educated adults to seemingly greater opportunities in urban areas continues to be an issue the Southeastern Washington region seeks to address.

Contrary to the trends of the other counties, Whitman County's population is made up largely of college age (18-24) and young adults (25-44). This is contributed by Washington State University located in Pullman, Washington. However, similar to the other counties, Whitman's population of older adults (45-64) and older (65+) is steadily rising.

According to the Population Reference Bureau, positive outcomes from the rise in an older population include increased education levels, life expectancy has increased and the poverty rate for older Americans has dropped.

Net Migration (2019)

The total population gives the quantity of who we are, and while important, it does not provide much more than that. Migration offers a deeper look into population changes by examining a central component. The calculation is as follows:

Net Population Change: overall population change from an earlier year to the current year.

Natural Increase: subtracts the number of deaths from the number of births.

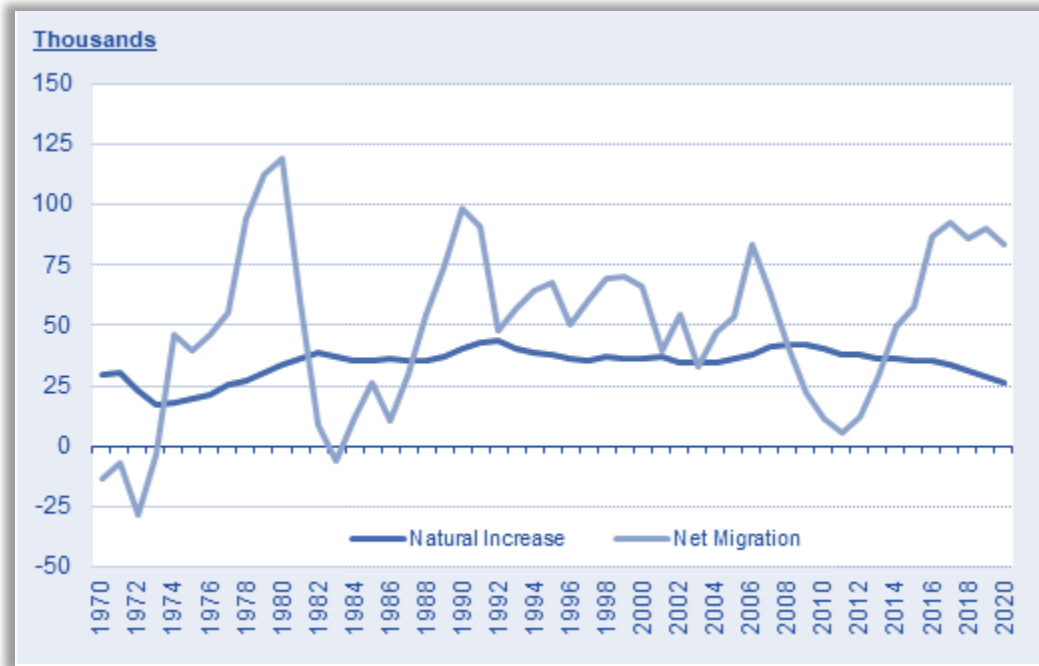
Residual Net Migration = (Net Population Change - Natural Increase).

The residual migration assists businesses, planners, developers, and government to have a more in depth understanding of the composition of a population. Population growth stemming from in-migration likely creates different demands for goods and services than growth from a natural increase.

In growing communities, net migration contributes more to population growth than the natural increase component.

This indicator measures the residual net migration, the population gain or loss due to migration in and out of an area, and net migration as a share of the total population.

Washington State Population, 1990-2020



Source: AWB Institute, Residual Net Migration

Source: Office of Financial Management, Population Change: Natural Increase and Net Migration

Residual Net Migration in Whitman County from:

2019 to 2020 was +243 people, or -1.1% of the 2020 total county population.

Residual Net Migration in Garfield County from:

2019 to 2020 was +7 people, or -0.7% of the 2020 total county population.

Residual Net Migration in Columbia County from:

2019 to 2020 was +44 people, or 0.5% of the 2020 total county population.

Residual Net Migration in Asotin County from:

2019 to 2020 was +173 people, or 0.3% of the 2020 total county population.



Housing (2019)

The Housing Affordability Index (HAI) measures the ability of a middle-income family to make mortgage payments on a median price resale home.

The HAI index has a value of 100 when the median-income family has sufficient income to purchase a median-priced existing home. A higher index number indicates that more households can afford to purchase a home. As housing is often one of the largest expenses a family faces, a housing affordability index is seen as an overall indication of the costs of living in that area.

During the second quarter of 2020 (20Q2) in Asotin County, the All-Buyer Housing Affordability Index (HAI) value was 173.1, a difference of: 5.5 points from 167.6 the previous quarter (20Q1).

During the second quarter of 2020 (20Q2) in Columbia County, the All-Buyer Housing Affordability Index (HAI) value was 146.5, a difference of: 2.6 points from 143.9 the previous quarter (20Q1).

During the second quarter of 2020 (20Q2) in Garfield County, the All-Buyer Housing Affordability Index (HAI) value was 140.9, a difference of: -4.5 points from 145.4 the previous quarter (20Q1).

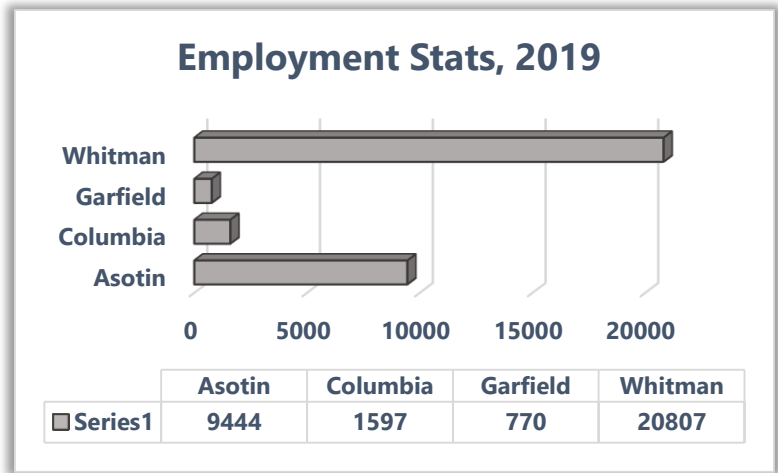
During the second quarter of 2020 (20Q2) in Whitman County, the All-Buyer Housing Affordability Index (HAI) value was 122.5, a difference of: 7.6 points from 114.9 the previous quarter (20Q1).





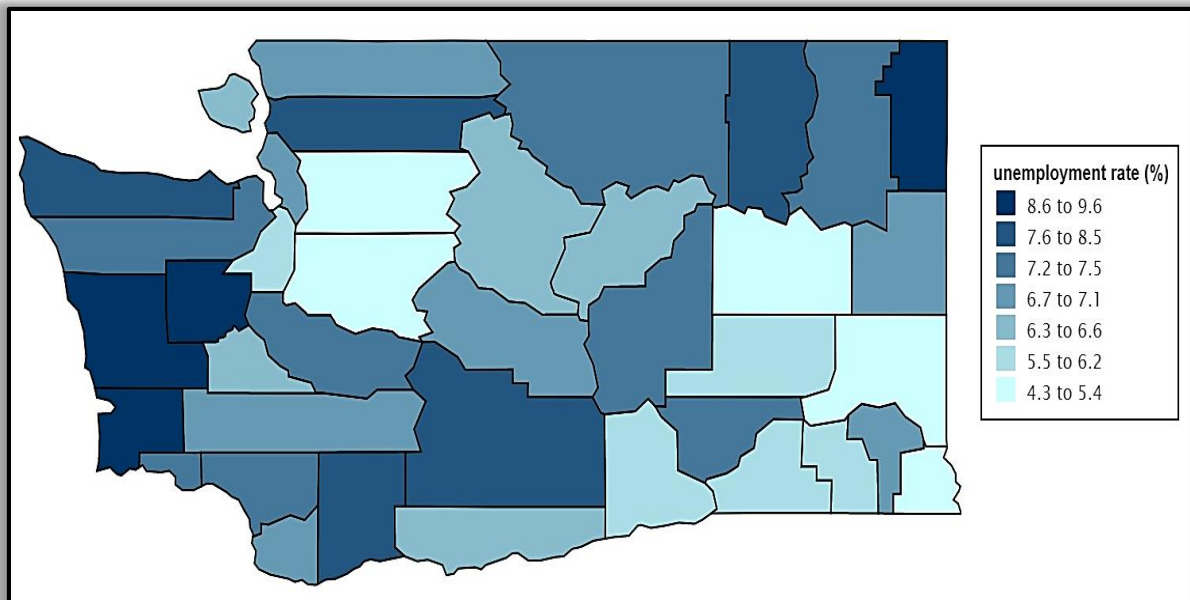
Employment Stats (2019)
32,618

The Southeast Washington region has seen an increase in the number of jobs within Asotin, Columbia and Whitman Counties in the last ten years. However, Garfield County has experienced a decrease.



Source: Employment Security Department, Labor Market Info
Source: AWB Institute, Top 5 Employing Sectors

Unemployment Rates by County, not seasonally adjusted, Washington 2020



Source: Bureau of Labor Statistics, Local Area Unemployment Statistics Map



Largest Industries/Top 5 Largest Private Sector Employers (2019)

Asotin County

Asotin County has seen an increase of 6.2% in jobs provided thanks, in part, to the following sectors: Healthcare and Social Services, Government Services, Retail, and Accommodation and Food Services.

Healthcare and social assistance in Asotin County is the largest industry that made up 24.2 percent of total employment in 2019.

Retail trade is the third-largest industry in the county with a 16.2 percent share of total employment.

Government administration makes up 18.3 percent of total employment in the area, with a total of 1,178 jobs in 2019.

Construction employment continued to grow for the eighth year in a row with 41 additional jobs in 2019.

Columbia County

Columbia County experienced an increase of 22.7% in the number of jobs, contributed by its top employing sectors: Government Services, Construction, Agriculture, and Accommodation and Food Services.

Government employment, which represents 36.6 percent of total covered employment, increased by 5.6 percent in 2019 within Columbia County.

Accommodation and food services decreased over the year by 15.7 percent or 18 jobs, and represented 6.5 percent of total employment.

Construction makes up 10.9 percent of total county employment with 162 jobs in 2019.

Agriculture industry has large presence in the county, which represents 9.9 percent of total covered employment.

Garfield County

Within the past ten years, Garfield County has seen a decrease of -8.9% in the number of jobs provided within the area. The top employing sectors remain: Government Services, Wholesale Trade, Retail, and Agriculture.

Garfield County service-providing employment is 74.8 percent in government, 20.7 percent in trade, transportation and utilities and 3.2 percent in information and financial activities.

Goods-producing industries in Garfield County provided around 50 jobs. Most of the employment in this segment was in agriculture.

Whitman County

The county of Whitman has seen an increase 11.5% with the contributing top employing sectors: Government Services, Accommodation and Food Services, Healthcare and Social Services, and Retail.

The largest employer, WSU, conducts transformational research and provides world-class education to more than 32,000 undergraduates, graduate and professional students.

Agriculture employment is expected to continue its very slow growth in terms of jobs, as wheat production continues to become more mechanized. In 2020, wheat production was at record yields.

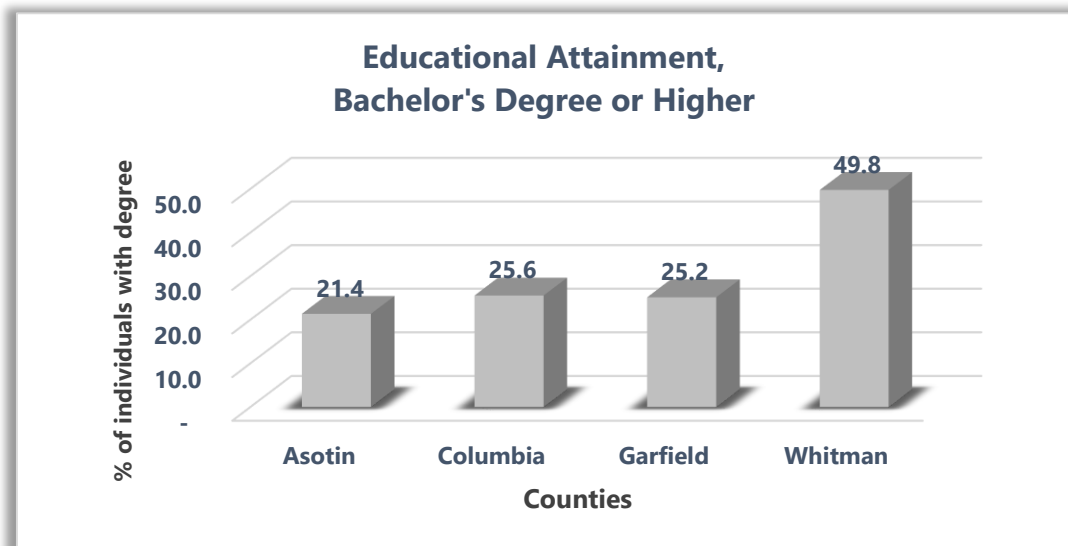
Manufacturing employment has grown in 4 of the past 5 years.



Higher Education (2019)

National studies have consistently shown that obtaining a four-year college degree has broad and quantifiable social and economic impacts for the individual as well as for society. Individual benefits include: higher salaries and worker benefits, increased personal and professional mobility, and improved health.

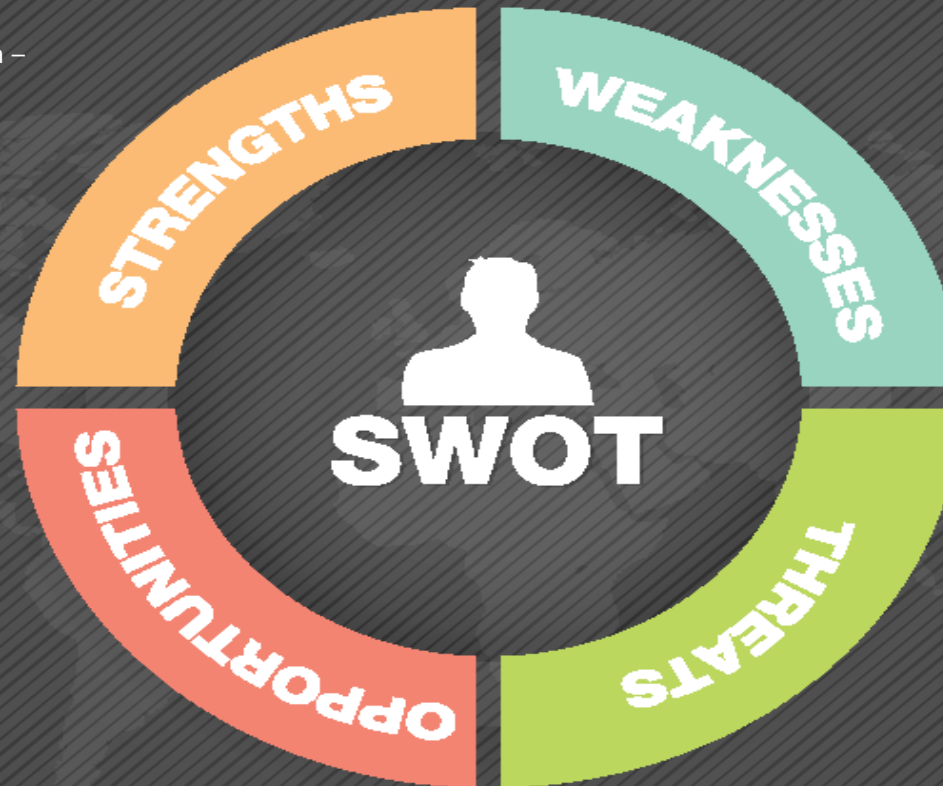
Benefits to the local communities of a high share of the population with at least a four-year degree include greater productivity, increased tax revenues, less reliance on government financial support, reduced crime rates, increased quality of civic life, and improved social cohesion and appreciation of diversity.



Education & Workforce

- ◆ Potential source of future workers due to higher ed. assets
- ◆ Customized workforce training
- ◆ High rate of startups per capital in the area
- ◆ Availability to 2-year technical/associates degrees
- ◆ Four higher ed. institutions in the area – U of I, WSU, LCSC and WWCC
- ◆ Health care is growing
- ◆ Favorable climate for agriculture
- ◆ Aluminum Jet Boat Builders Alliance, Ammunition/Gun manufacturing, Schweitzer Engineering Lab growth
- ◆ Value added Ag.
- ◆ Business & industry supported with increased education for workforce

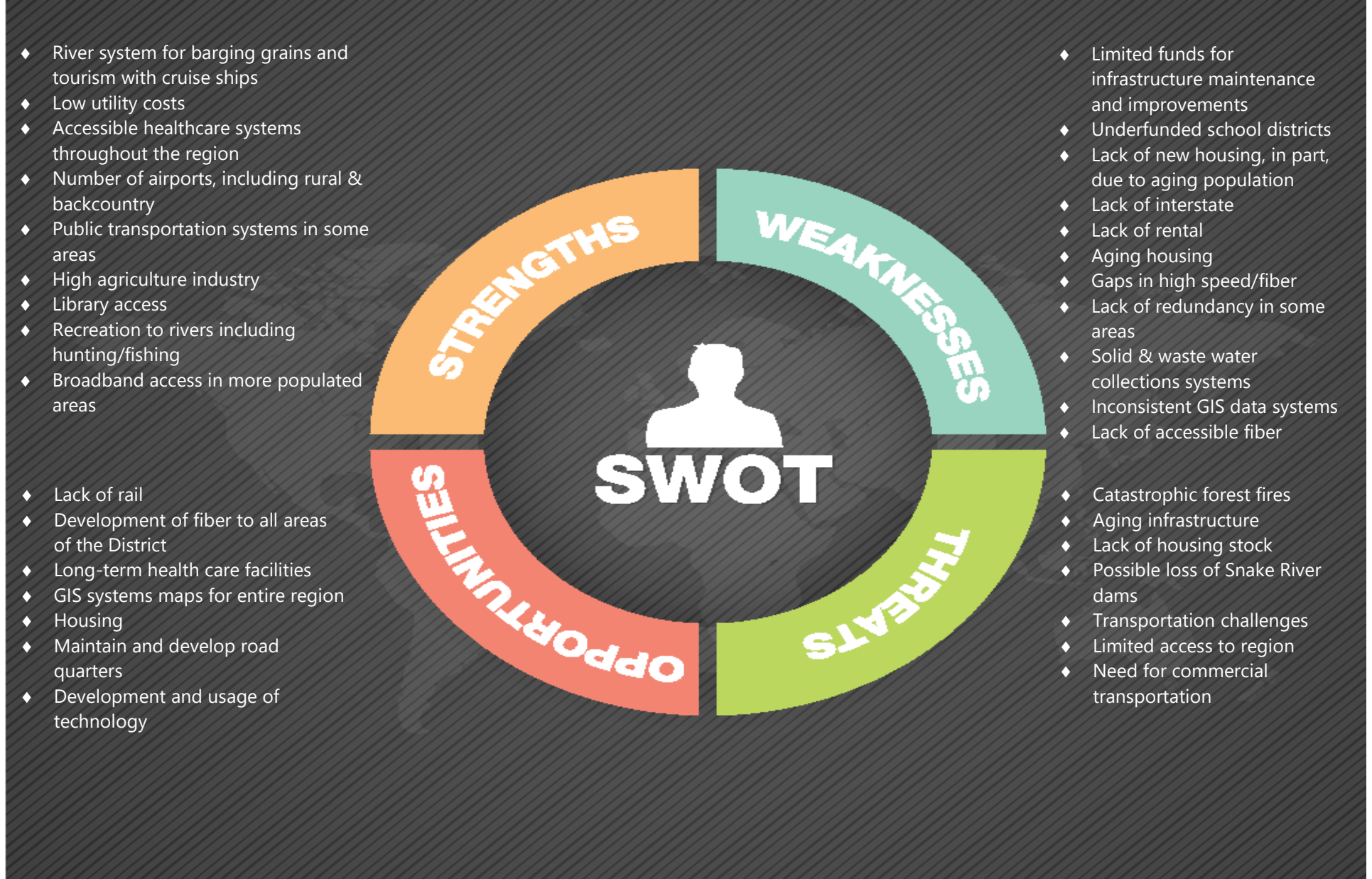
- ◆ Opportunity to use older workforce to transfer skills, knowledge and abilities
- ◆ Regional/community education centers
- ◆ Distance learning opportunities
- ◆ Higher education opportunities
- ◆ Collaborative recruitment efforts
- ◆ Wine industry/growth
- ◆ Build upon manufacturing cluster
- ◆ Opportunity to expand rural healthcare workforce development
- ◆ Cross-border collaboration
- ◆ Business assistance



- ◆ Lack of high school technical education
- ◆ Poor communication on career options to students & their parents
- ◆ Physical condition of existing educational facilities
- ◆ Declining youth population in rural areas
- ◆ Aging workforce
- ◆ Turnover rates
- ◆ Low wages
- ◆ Number of retirees impacting types of business/industries locating to area
- ◆ Slow technology transfers in education systems

- ◆ Aging population and workforce
- ◆ Low wages
- ◆ Disconnect between public & private sector
- ◆ Lack of or declining population
- ◆ Low consumer/ population base
- ◆ Lack of living wage jobs
- ◆ Less people to cover infrastructure costs/burden
- ◆ Transportation costs to get goods to market
- ◆ Loss of businesses/jobs due to pandemic

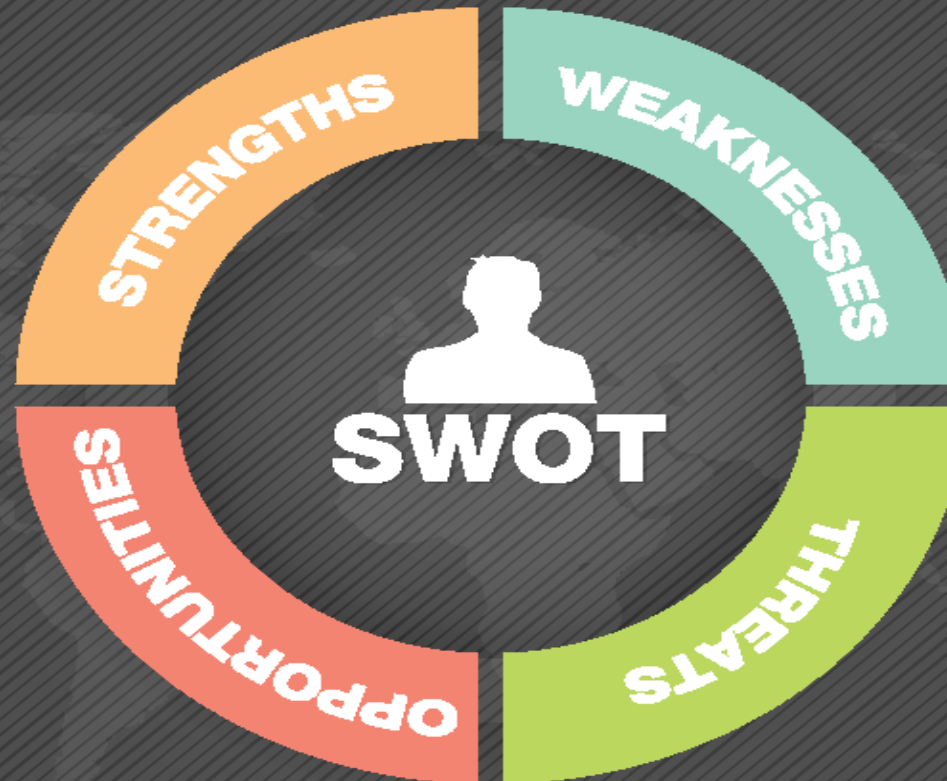
Infrastructure



Community Development

- ◆ Active organizations, chambers and service groups
- ◆ Strong civic interest
- ◆ Strong sense of community
- ◆ Young leadership groups such as: FBLA, FFA, DECA, etc.
- ◆ Collaboration
- ◆ Caring & Safe Community
- ◆ Supporting/buying local

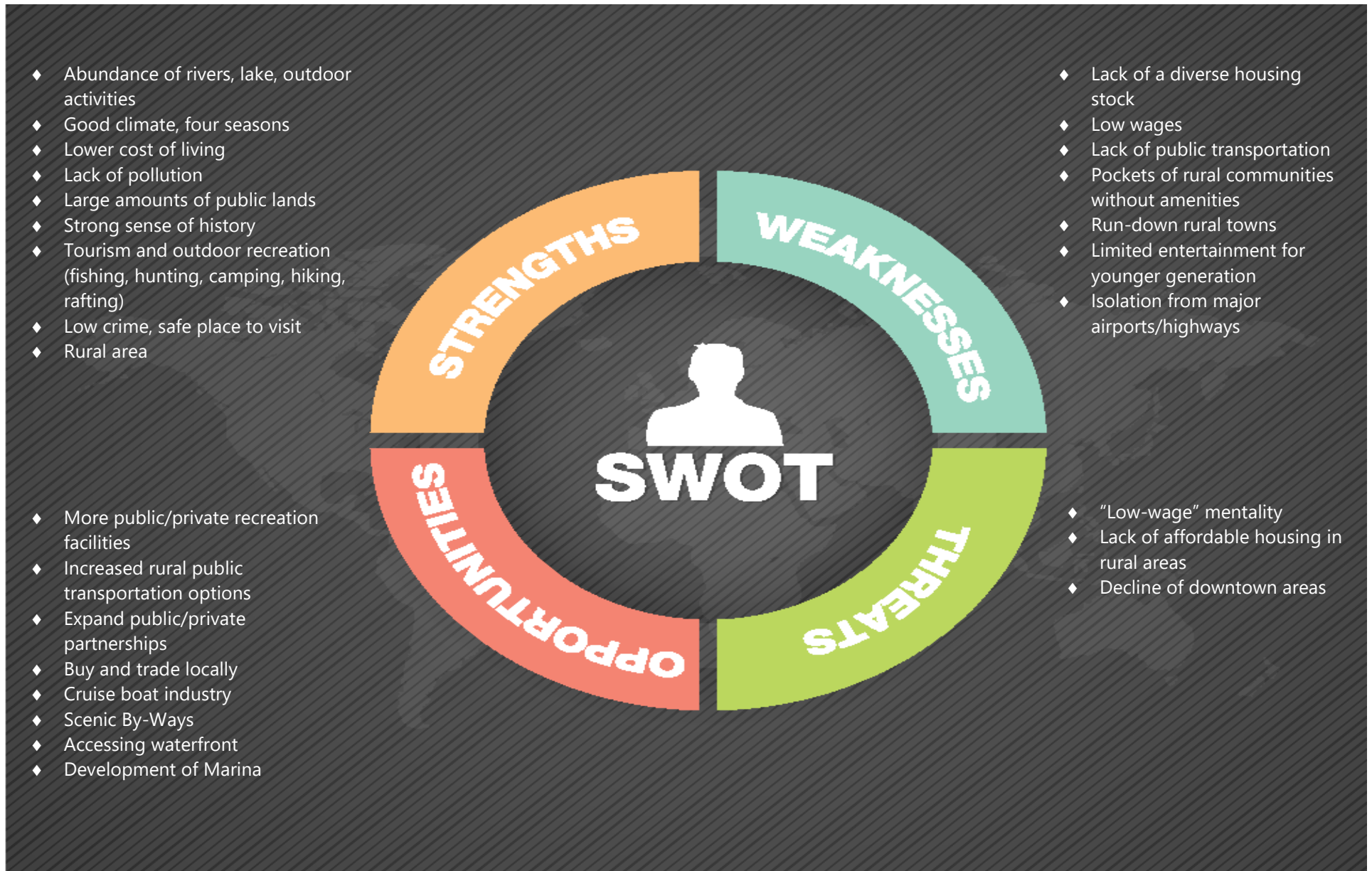
- ◆ Use high profile citizens mentor and contribute to arts, ED, etc.
- ◆ Arts centered development
- ◆ Growth & diversity



- ◆ Current civic leadership is aging without replacement prospects
- ◆ Civic organizations competing for declining number of volunteers
- ◆ Regional cooperation
- ◆ Communication

- ◆ Urbanization
- ◆ Loss of young family generation

Tourism & Natural Resources



Strategic Direction

Vision

Drawing on the rich heritage and natural resources of the region, the South East Washington Economic Development Association is committed to enhancing economic vitality and an unparalleled quality of life through developing programs and partnerships with business, civic interests, and government for the benefit of the residents of Asotin, Columbia, Garfield, and Whitman Counties.

- ◆ We believe in building on our strengths, supporting the maintenance and preservation of existing business and infrastructure;
- ◆ We believe in the development and support of local business and encourage the entrepreneurial spirit to develop and thrive;
- ◆ We believe in identifying, seeking, and implementing opportunities that build the capacity of the region to successfully expand economic opportunity, competitiveness, and strategic advantages;
- ◆ We believe that improvements to the quality of life and livability of the region are critical to our long-term economic vitality; and
- ◆ We believe in partnering with communities, businesses, and other stakeholders to support the delivery of economic and community development programs and services.

Regional Priorities

1. Plan for, maintain and re-invest in attainable housing, to provide for current population demands and support future economic development opportunities.
2. Provide a safe and efficient regional transportation system to enhance the livability and economic vitality of the Southeast Washington region.
3. Provide high speed connectivity at affordable rates while, at the same time, providing a cost-recovery scenario for the investor.
4. Nurture, educate, attract and maintain a regional workforce that is career trained and work ready.
5. To foster the development of visitor trade throughout the District.
6. Build upon efforts to encourage healthy communities and a quality of life that recognizes our sense of place and unique environment.

Goals and Objectives

The goals and objectives will focus on improving the weaknesses and opportunities, eliminating the threats and maintaining the strengths of the Southeast Region.

Infrastructure:

The provision of basic infrastructure is important to the growth of an area's economy. This includes ensuring that adequate services, utilities, land, and facilities are available. Working to maintain and increase those services is necessary to create a vibrant economy.

Goal: To increase the availability of housing options for the residents of the area and to encourage development, maintenance, and operations of facilities, utilities, and services necessary to support economic development.

Objectives:

- ◆ Support and encourage affordable housing throughout the region.
- ◆ Promote the development of adequate assisted living and retirement facilities.
- ◆ Work to increase the availability of zoned serviced industrial land.
- ◆ Further the development of vibrant downtown areas.
- ◆ Support, facilitate, and promote adequate funding for improved and expanded telecommunication, water and sewer systems, and the availability of other utilities.
- ◆ Ensure transportation modes including air, rail, river, roads, and public transportation are preserved, maintained, and improved.
- ◆ Recognize the strategic and economic value of the Region's airports. Actively support the retention and upgrading of the facilities. Assist in the development of the airports where assistance is needed.
- ◆ Support efforts to retain and maintain the rail system as a strategic resource for transporting the goods and services necessary to maintain the local economies served by the rail.
- ◆ Support the continued utility of the Columbia River system as an ecologically-friendly transportation alternative to transporting the same quantities of goods by truck over the road system.

Education and Workforce:

A critical component to the District's economic growth and well-being is its workforce. The new and expanding companies in the region need qualified and available workers in order to realize their potential. Accomplishing this requires a partnership between education/training institutions and workforce agencies.

Goal: To increase the availability, skill level, and productivity of the District's workforce.

Objective:

- ◆ Identify locations and industries experiencing workforce shortages and needs.
- ◆ Work with Eastern Washington Partnership Workforce Development Council, Work Source, the local Manufacturers Association, and other agencies to ensure an adequate labor force exists throughout the District.
- ◆ Partner with educational institutions (K-12) and higher education to increase the skill sets of the workforce and to ensure students become fully aware of local job availability.

Business/Community Development:

The basis of most economic development efforts center around business startup, expansion, retention, and recruitment. These remain an important part of our efforts to grow quality jobs, investment in the District, and tax base. A comprehensive approach will be utilized to reach the goal of increased economic vitality for the region.

Goal: To enhance economic vitality through recruitment, startups, retention, and expansion of business ventures.

Objectives:

- ◆ Facilitate establishment of private business ventures in the District.
- ◆ Market the business attributes of the region.
- ◆ Promote the growth and sustainability of existing businesses within the region through identifying and addressing business needs.
- ◆ Actively participate in providing and facilitating the offering of educational resources to the business community throughout the District.
- ◆ Continue to support the Palouse Knowledge Corridor as an active sponsor organization and board member for the advancement of collaborative efforts to commercialize the various technologies and business entrepreneurs that are developed within the Region.

Tourism and Natural Resources:

The tourism and visitor trade industry is a growing and increasingly important factor in the District. The rural nature of the region, its proximity to the Walla Walla wine country and Hells Canyon, its natural attributes, the presence of major cultural amenities, and a number of nearby universities make this an obvious economic engine for the region. SEWEDA actively supports the various lead organizations throughout the District to develop tourism opportunities through partnerships to maximize the benefits of this industry.

Goal: To foster the development of visitor trade throughout the District.

Objectives:

- ◆ Support impact studies and feasibility studies related to tourism and increased visitor revenues.
- ◆ Support improvements and creation of appropriate tourism facilities and community
- ◆ tourism partnerships.
- ◆ Support efforts to increase the capacity to maximize visitor's length of stay.

Strategy Action Plan: Asotin County Project List



Project: Update Clarkston High School

Partners: School district, County, City, SEWEDA

Strategy: Secure funding through grants/bonds

Timeline: Short term: Up to 5 years

Progress:

Project: Realign Bridge/Diagonal intersection

Partners: Washington DOT, City

Strategy: Acquire transportation grants

Timeline: Short term: Up to 5 years

Progress:

Project: Improve Port dock area/dredging

Partners: Port, City, State

Strategy: Apply for grants

Timeline: Short term: Up to 5 years

Progress:

Project: Bridge resurfacing

Partners: State, Fed, City, County

Strategy: Apply for grants

Timeline: Short term: Up to 5 years

Progress:

Project: Housing Development and Upgrade for targeted housing needs

Partners: City, County, State, Fed

Strategy: CBDG grant

Timeline: Short term: Up to 5 years

Progress:

Project: Market dark fiber

Partners: City, State, Education institutions, County, Internet Service Providers
Strategy: Private funding, grants, marketing strategy
Timeline: Short term: Up to 5 years
Progress:

Project: Promote AAAS, BAS Agriculture, tourism, viticulture & culinary education through Maker Space/Entrepreneurship at WWCC

Partners: WWCC, Wine Alliance, hospitality industry, SEWEDA, Ag Industry, USDA
Strategy: Plan and implementation of programs, locate grants/funding
Timeline: Short term: Up to 5 years
Progress:

Project: Expand Work Force Development Center at WWCC (Training Programs)

Partners: SEWEDA, CEDA, Valley Vision, Center of Education Equity & Diversity, Ports
Strategy: Start/continue exploring, research, funding
Timeline: Short term: Up to 5 years
Progress:

Project: New High School Updates K-12

Partners: WWCC, City, County, SEWEDA, Fed, Private
Strategy: Bonds/levy, deliverables
Timeline: Long term: Up to 10 years
Progress:

Project: Cross border collaboration

Partners: Idaho partners, LCSC, CEDA, SEWEDA, school districts, WWCC
Strategy: Set specific measurable goals to reflect "Region" cross border action
Timeline: Short term: Up to 5 years
Progress:

Projects: Promote services for the disabled

Partners: Public, Private
Strategy: Strategize service accommodations/ services to reach employability
Timeline: Short term: Up to 5 years
Progress:

Project: Improved cruise boat dock in Clarkston

Partners: Port, City, County, SEWEDA, Core of Engineers

Strategy: Federal grants, local funding

Timeline: Short term: Up to 1 year

Progress:

Project: New visitor center and tasting room

Partners: Visit Lewis-Clark Valley, City, County, Private, SEWEDA

Strategy: USDA grant

Timeline: Short term: Up to 5 years

Progress:

Project: Retail space/shops at port for visitors

Partners: Port, SEWEDA, City, County, Private

Strategy: Recruit business, locate funding and incentives

Timeline: Short term: Up to 3 years

Progress:

Project: More airport flights

Partners: Lewiston and Pullman airport, City, County, Airport Board

Strategy: All agencies meet and work together

Timeline: Short term: Up to 1 year

Progress:

Project: Increase awareness of mental health issues

Partners: City, County, Quality Behavioral Health, school, police, fire

Strategy: Locate available resources

Timeline: Short term: Up to 5 years

Progress:

Project: Affordable housing

Partners: City, County, SEWEDA, private

Strategy: Research, grants, private investors, zoning, builders

Timeline: Short term: Up to 5 years

Progress:

Project: Increase traffic flow to downtown Clarkston

Partners: City, County, SEWEDA, Tourism, Chamber

Strategy: Signage and improve entrance

Timeline: Short term: Up to 5 years

Progress:

Project: Youth activities available at parks

Partners: City, County, private

Strategy: Locate funding/investors

Timeline: Short term: Up to 5 years

Progress:

Project: River activities

Partners: Chamber, Tourism, Port, City, County, SEWEDA

Strategy: Utilize resources available

Timeline: Short term: Up to 5 years

Progress:

Project: Improve parks/rivers access to parks

Partners: City, Chamber, Port

Strategy: Grants, city help, work with partners for funding

Timeline: Short term: Up to 5 years

Progress:

Project: Expand river trail from Granite Lake Park to the Red Wolf Marina

Partners: City, Tourism, Port, County, SEWEDA

Strategy: Planning & strategizing

Timeline: Ongoing

Progress:

Strategy Action Plan: City of Asotin Project List



Project: Planning & Construction of Marina/boat launch, docks, dredging

Partners: City, County, Private, Port, Corp of Eng.

Strategy: Locate Funding

Timeline: Ongoing

Progress:

Project: Clean up waterfront area

Partners: City, County, Private

Strategy: Locate Funding

Timeline: Ongoing

Progress:

Project: Major Restoration of Historic Community Center including window installation & foundation

Partners: City, Private

Strategy: Work with partners to reach out and promote. Seek grant funding for ongoing restoration, other resources

Timeline: Ongoing

Progress:

Project: Update restrooms in Asotin City Park, Chief Looking Glass Park

Partners: City, County, Corp of Eng.

Strategy: Locate Funding

Timeline: Short term: Up to 5 years (2021-2022)

Progress:

Project: Obtain property from USACE

Partners: City, Corp. of Engineers

Strategy: Locate Funding

Timeline: Short term: Up to 5 years (2025)

Progress:

Project: Replace and update utility meters

Partners: City
Strategy: Locate Funding
Timeline: Ongoing
Progress:

Project: Improve neighborhood aesthetics

Partners: City
Strategy: Utilize resources available
Timeline: Ongoing
Progress:

Project: Repair sidewalks and streets

Partners: City, County
Strategy: Locate Funding sources
Timeline: Ongoing
Progress:

Project: Crack Seal & Chip Seal City Streets

Partners: City, State
Strategy: Seek funding from state DOT
Timeline: Ongoing
Progress:

Project: Update and add play equipment to Asotin City Park

Partners: City
Strategy: Locate Funding sources
Timeline: Short term: Up to 5 years (2021-2025)
Progress:

Project: Develop park at Riverpointe

Partners: City, Private
Strategy: Locate Funding sources
Timeline: Short term: Up to 5 years (2025)
Progress:

Project: Promote city attributes

Partners: City, Private, SEWEDA

Strategy: Locate funding sources for marketing, tourism.

Timeline: Short term: Up to 5 years

Progress:

Project: School track field

Partners: City, School Dist.

Strategy: Locate Funding sources

Timeline: Short term: Up to 5 years (2020-2025)

Progress:

Project: Archery range, volleyball court, splash park, skate park, bocce park

Partners: City, Private

Strategy: Locate Funding sources

Timeline: Long term: Up to 10 years

Progress:

Project: Fish shack with amenities

Partners: City

Strategy: Locate Funding sources

Timeline: Long term: Up to 20 years

Progress:

Project: Bike path bridge over creek along highway

Partners: City, County, WSDOT

Strategy: Locate Funding sources

Timeline: Long term: Up to 20 years

Progress:

Project: Extend bike path up Snake River Road

Partners: City, County, WSDOT

Strategy: Locate Funding sources

Timeline: Long term: Up to 20 years

Progress:

Project: Recruit a small IGA-type grocery market

Partners: City, Private
Strategy: Locate Funding sources
Timeline: Long term: Up to 20 years
Progress:

Project: Replace/update fire apparatus, police vehicles and public works vehicles and equipment

Partners: City
Strategy: Create plan, locate funding sources
Timeline: Short Term: Up to 5 years
Progress:

Project: Building a new fire station for the City of Asotin

Partners: City
Strategy: Locate funding sources
Timeline: Short Term: Up to 5 years
Progress:

Completed Projects

Project: Surplus unused city property (Fairgrounds)

Project: 2nd Street – Rebuild from Washington to Harding

Project: Remodel including new roof of Marina Bathrooms



Strategy Action Plan: City of Clarkston Project List



Project: Extend sidewalks throughout city

Partners: City, County, WSDOT
Strategy: Locate Funding sources
Timeline: Short term: Up to 5 years
Progress:

Project: Enhance all entrances to the city including signage

Partners: City, County, SEWEDA, Chamber, Tourism
Strategy: Work with partners to reach out and promote. Locate Funding, other resources
Timeline: Short term: Up to 5 years
Progress:

Project: Beautify diagonal street

Partners: City, County, Chamber
Strategy: Locate Funding
Timeline: Short term: Up to 5 years
Progress:

Project: Prepare downtown revitalization plan

Partners: City
Strategy: Locate Funding
Timeline: Short term: Up to 5 years
Progress:

Project: Increase traffic flow to downtown

Partners: City, County, Chamber, SEWEDA
Strategy: Work with partners, locate funding
Timeline: Short term: Up to 5 years
Progress:

Project: Realign bridge/diagonal intersection

Partners: Washington Department of transportation, City

Strategy: Acquire transportation grants

Timeline: Short term: Up to 5 years

Progress:

Project: Improve Port dock area/dredging

Partners: Port, City, State

Strategy: Apply for grants

Timeline: Short term: Up to 5 years

Progress:

Strategy Action Plan: Port of Clarkston Project List



Project: Support economic development facilities, services and coordinate communication and partnerships with entities in development activities

Partners: Port, City, County, SEWEDA, Visit LC Valley, Chamber

Strategy: Work with partners to reach out and promote

Timeline: Short term: Up to 5 years

Progress:

Project: Continue acquisition, development and management of Port properties and facilities

Partners: Port, County, City

Strategy: Locate Funding, other resources

Timeline: Short term: Up to 5 years

Progress:

Project: Maintain the District's fiscal ability to provide needed resources and services to all constituents

Partners: Port, City, County

Strategy: Utilize resources available

Timeline: Short term: Up to 5 years

Strategy:

Progress:

Project: Develop a telecommunications plan and infrastructure to facilitate enhanced telecommunications services countywide

Partners: Port, County, City

Strategy: Locate Funding, other resources

Timeline: Short term: Up to 5 years

Progress:

Project: Actively encourage diversification of the District’s economic base

Partners: Port, City, County, SEWEDA, Tourism, Chamber

Strategy: Work with partners to reach out and promote.

Timeline: Short term: Up to 5 years

Progress:

Project: Encourage a balanced and economical multi-modal transportation system serving agriculture, commerce and industry

Partners: Port, City, County

Strategy: Locate Funding, other resources

Timeline: Short term: Up to 5 years

Progress:

Project: Develop and maintain recreational facilities physically and operationally in recognition of the importance of recreation to the health and quality of life of citizens

Partners: Port, City, County, SEWEDA, Tourism, Chamber

Strategy: Work with partners to reach out and promote

Timeline: Locate Funding, other resources

Progress: Short term: Up to 5 years

Strategy Action Plan: Columbia County Project List



Project: Develop adequate senior living and retirement housing

Partners: City, County, private

Strategy: Locate funding and development opportunities

Timeline: Short term: Up to 5 years

Progress:

Project: Improve the water and sewer system infrastructure of the City of Dayton

Partners: City, County, State

Strategy: Locate Funding Sources

Timeline: Short term: Up to 5 years

Progress:

Project: Continue to improve facilities of local school districts K-12

Partners: City, County, State, School Dist.

Strategy: Locate Funding sources

Timeline: Short term: Up to 5 years

Progress:

Project: WWCC and or WSU open branch or satellite office

Partners: City, County, State, School Dist.

Strategy: Locate Funding sources

Timeline: Short term: Up to 5 years

Progress:

Project: Continue to expand programs at Dayton High School/Skill Center with WW School District

Partners: City, County, State, School Dist.

Strategy: Locate Funding sources

Timeline: Short term: Up to 5 years

Progress:

Project: Encourage active participation in regional workforce training

Partners: Port, City, County, State, School Dist.

Strategy: Work with partners to reach out and promote. Locate Funding, other resources

Timeline: Short term: Up to 5 years

Progress:

Project: Research community workforce need, then develop programs to meet established needs

Partners: City, County, State, School Dist.

Strategy: Work with partners to reach out and promote. Locate Funding, other resources

Timeline: Short term: Up to 5 years

Project:

Project: Provide incumbent worker training

Partners: City, County, State, School Dist.

Strategy: Work with partners to reach out and promote. Locate Funding, other resources

Timeline: Short term: Up to 5 years

Progress:

Project: Development of STEM programs

Partners: City, County, State, School Dist.

Strategy: Work with partners to reach out and promote. Locate Funding, other resources

Timeline: Short term: Up to 5 years

Progress:

Project: Improve city streets, county, state and US Highway road infrastructure

Partners: City, County, State

Strategy: Locate Funding sources

Timeline: Short term: Up to 5 years

Progress:

Project: Implement the Commercial Street Corridor plan—Caboose Park Phase

Partners: DDTF, State, City, County

Strategy: Locate Funding sources

Timeline: Short term: Up to 5 years

Progress:

Project: Obtain funding for maintenance on dike

Partners: City, County, State
Strategy: Locate Funding sources
Timeline: Short term: Up to 5 years
Progress:

Project: Install Touchet Valley Golf Course sprinkler system

Partners: City, County
Strategy: Locate Funding sources
Timeline: Short term: Up to 5 years
Progress:

Project: Long and short-range plans for Fairgrounds, Golf course, and Seneca property the county is acquiring

Partners: City, County, Port
Strategy: Work with partners to reach out and promote. Locate Funding, other resources
Timeline: Short term: Up to 5 years
Progress:

Project: Create and improve walking and biking paths throughout the community, connecting downtown, BMS, Fairgrounds, school including bike and walking bridge over Touchet River

Partners: City, County, State, Port
Strategy: Work with partners to reach out and promote. Locate Funding, other resources
Timeline: Short term: Up to 5 years
Progress:

Project: Seek funding to maintain short line railroad

Partners: City, County, State, Port
Strategy: Work with partners to reach out and promote. Locate Funding, other resources
Timeline: Short term: Up to 5 years
Progress:

Project: Seek funding under the Safe Routes to school's programs

Partners: City, County, State, Port

Strategy: Work with partners to reach out and promote. Locate Funding, other resources

Short term: Up to 5 years

Project: Seek funding to implement recommendations from the Lyons Ferry Marina comprehensive facilities plan

Partners: City, County, State, Port

Strategy: Work with partners to reach out and promote. Locate Funding, other resources

Timeline: Short term: Up to 5 years

Progress:

Project: Work toward mental health and detox facilities

Partners: City, County, State

Strategy: Work with partners to reach out and promote. Locate Funding, other resources

Timeline: Short term: Up to 5 years

Progress:

Project: Improve West entrance to Dayton

Partners: DDTF, City, Chamber

Strategy: Work with partners to reach out and promote. Locate Funding

Timeline: Short term: Up to 5 years

Progress:

Project: Work with private sector on addressing broadband infrastructure needs

Partners: City, County, State, Port

Strategy: Work with partners to reach out and promote. Locate Funding

Timeline: Short term: Up to 5 years

Progress:

Project: Improve railroad tracks to include passenger service

Partners: Port, County, State

Strategy: Work with partners to reach out and promote. Locate Funding

Timeline: Long term: Up to 10 years

Progress:

Project: Improve safety, access, and ADA accessibility for pedestrians on Hwy 12 via duct on E. Main Street

Partners: City, County, State, Port

Strategy: Work with partners to reach out and promote. Locate Funding

Timeline: Long term: Up to 10 years

Progress:

Project: Jail/Law & Justice facility

Partners: City, County, State

Strategy: Work with partners to reach out and promote. Locate Funding, other resources

Timeline: Long term: Up to 10 years

Progress:

Project: Continue to improve stability of local hospital district including workforce training

Partners: City, County, State

Strategy: Work with partners to reach out and promote. Locate Funding, other resources

Timeline: Short term: Up to 5 years

Progress:

Project: Continue development of Blue Mountain Station Food Park

Partners: Port, Private

Strategy: Work with partners to reach out and promote. Locate Funding, other resources

Timeline: Short term: Up to 5 years

Progress:

Project: Facilitate youth internship/entrepreneurial program in school

Partners: Chamber, Port

Strategy: Work with partners to reach out and promote. Locate Funding, other resources

Timeline: Short term: Up to 5 years

Progress:

Project: Increase coordination with downtown businesses and the school

Partners: Chamber

Strategy: Work with partners to reach out and promote. Locate other resources

Timeline: Short term: Up to 5 years

Progress:

Project: Continue work with Choose Columbia County shop local campaign

Partners: Port, Chamber, City

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Short term: Up to 5 years

Progress:

Project: Develop adequate senior living and retirement housing

Partners: City, County, private

Strategy: Locate funding and development opportunities

Timeline: Short term: Up to 5 years

Progress:

Project: Encourage biomass energy production (Columbia Pulp)

Partners: Port, County, Columbia Pulp

Strategy: Work with partners to reach out and promote. Locate Funding

Timeline: Short term: Up to 5 years

Progress:

Project: Facilitate small business technical assistance and workshops

Partners: City, County, Port

Strategy: Work with partners to reach out and promote. Locate Funding, other resources

Timeline: Short term: Up to 5 years

Progress:

Project: Build capacity of local contractors to small works rosters

Partners: Chamber, City, County, Port

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Short term: Up to 5 years

Progress:

Project: New industry at Lyons Ferry to take advantage of new infrastructure

Partners: Port, County, Private

Strategy: Recruit business, locate funding and incentives

Timeline: Short term: Up to 5 years

Progress:

Project: Create targeted marketing strategy for downtown business recruitment

Partners: Chamber, DDTF, City, County

Strategy: Work with partners to reach out and promote and utilize resources

Timeline: Short term: Up to 5 years

Progress:

Project: Develop assisted living facility

Partners: City, County, State, Port

Strategy: Locate funding sources

Timeline: Short term: Up to 5 years

Progress:

Project: Train businesses in online sales

Partners: Chamber, Port, DDTF

Strategy: Utilize resources

Timeline: Short term: Up to 5 years

Progress:

Project: Continue development on local food system

Partners: City, County, Port

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Short term: Up to 5 years

Progress:

Project: Evaluate possibilities regarding Main Street second floor improvement

Partners: City, County, Port

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Short term: Up to 5 years

Progress:

Project: Help local businesses with online presence

Partners: Chamber, Port, DDTF

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Short term: Up to 5 years

Progress:

Project: Develop additional opportunities for ag tourism and seasonal recreation

Partners: Chamber, Port, DDTF

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Short term: Up to 5 years

Progress:

Project: Improve tourism websites

Partners: Chamber, DDTF

Strategy: Utilize Resources, locate funding

Timeline: Short term: Up to 5 years

Progress:

Project: Encourage the establishment of cabin rentals

Partners: Chamber, City, County, DDTF

Strategy: Locate Private investments opportunities

Timeline: Short term: Up to 5 years

Progress:

Project: Achieve funding for regional Way Finding program

Partners: DDTF, Port, City, County

Strategy: Locate funding

Timeline: Short term: Up to 5 years

Progress:

Project: Incorporate recent tourism survey into work and evaluation of tourism and retail business operations

Partners: Chamber, City, County

Strategy: Work with partners to reach out and promote and locate funding.

Timeline: Short term: Up to 5 years

Progress:

Project: Improve courthouse grounds

Partners: City, County
Strategy: Locate funding
Timeline: Short term: Up to 5 years
Progress:

Project: Address and encourage affordable housing needs

Partners: Port, City, County, Starbuck, DDTF, Community Partners
Strategy: Work with partners to reach out and promote and utilize resources
Timeline: Short term: Up to 5 years
Progress:

Project: Develop adequate senior living and retirement housing

Partners: City, County, State, Private
Strategy: Locate funding
Timeline: Short term: Up to 5 years
Progress:

Project: Rehab community housing

Partners: City, County, State
Strategy: Locate funding
Timeline: Short term: Up to 5 years
Progress:

Project: Temporary/emergency housing assistance

Partners: City, County, State
Strategy: Locate funding
Timeline: Short term: Up to 5 years
Progress:

Project: Develop a sequential housing environment

Partners: City, County, State, Private
Strategy: Locate funding
Timeline: Short term: Up to 5 years
Progress:

Project: Develop community center

Partners: City, County, State, Private

Strategy: Locate funding

Timeline: Short term: Up to 5 years

Progress:

Project: Encourage development of Sports Complex for events and tournaments

Partners: City, County, State, Private

Strategy: Work with partners to reach out and promote and utilize resources

Timeline: Short term: Up to 5 years

Progress:

Project: Continue implementation of the B&O Main Street Tax Incentive Program

Partners: DDTF, City, County, State

Strategy: Work with partners to reach out and promote and utilize resources

Timeline: Short term: Up to 5 years

Progress:

Project: Fund and construct ADA pathways

Partners: City, County, State

Strategy: Locate funding

Timeline: Short term: Up to 5 years

Progress:

Project: Expand recreational opportunities at Bluewood, including purchase of new snow machine

Partners: Bluewood, Private

Strategy: Locate funding and promote opportunity

Timeline: Short term: Up to 5 years

Progress:

Project: Plan for the highest use for all industrial lands

Partners: City, County, State

Strategy: Work with partners to reach out and promote and utilize resources

Timeline: Short term: Up to 5 years

Progress:

Project: Partner with Columbia County Transportation for additional van pools to new Columbia Pulp facility and the Dam

Partners: City, County, State

Strategy: Work with partners to reach out and promote and utilize resources

Timeline: Short term: Up to 5 years

Progress:

Project: Plan for the highest use for all industrial lands

Partners: City, County, State

Strategy: Work with partners to reach out and promote and utilize resources

Timeline: Short term: Up to 5 years

Progress:

Project: Maintain access to water for use by the public

Partners: City, County

Strategy: Work with partners to reach out and promote and utilize resources

Timeline: Short term: Up to 5 years

Progress:

Project: Maintain and grow Rock Hill Industrial Park

Partners: City, County

Strategy: Locate funding

Timeline: Short term: Up to 5 years

Progress:

Project: Encourage a balanced and economical multi-modal transportation system

Partners: City, County, State

Strategy: Work with partners to reach out and promote and utilize resources

Timeline: Short term: Up to 5 years

Progress:

Strategy Action Plan: Garfield County Project List



Project: Market Garfield county

Partners: County, City, SEWEDA, Port

Strategy: Attract small business, promote Pomeroy

Timeline: Short term: Up to 5 years

Progress:

Project: WWCC skill development program

Partners: WWCC, school district

Strategy: Education and train workforce

Timeline: Short term: Up to 1 year

Progress:

Project: Relocation packet

Partners: SEWEDA, Port, Chamber

Strategy: Attract small business and residents

Timeline: Short term: Up to 1 year

Progress:

Project: NW Manufacturing partnership

Partners: LCSC, school district, WWCC

Strategy: Educate and train workforce

Timeline: Short term: Up to 2 years

Progress:

Project: Long distance, adult education, workforce training

Partners: LCSC, school district, WWCC, SEWEDA

Strategy: Educate and train workforce

Timeline: Short term: Up to 1 year

Progress:

Project: Resource officer

Partners: School district, Sheriff, County
Strategy: Ensure safety and student education
Timeline: Ongoing
Progress:

Project: Prevention and Intervention

Partners: PACE, school district, QBHS, Sheriff
Strategy: Apply for grants
Timeline: Ongoing
Progress:

Project: Develop quality lodging

Partners: City, SEWEDA, Port, Chamber
Strategy: Developer
Timeline: Short term: Up to 5 years
Progress:

Project: Revive retail store fronts

Partners: County, City, SEWEDA
Strategy: Make unoccupied, vacant buildings aesthetically appealing
Timeline: Short term: Up to 5 years
Progress:

Project: Town wide “Old Ag” theme

Partners: County, Port, Chamber, City, SEWEDA
Strategy: Seek state assistance and grant options
Timeline: Ongoing
Progress:

Project: Fair – EWAM – Flour Mill walking path connection

Partners: F. Board, EWAM, F. Mill, SEWEDA, City, County, State
Strategy: Construct pathway and signage between tourist attractions
Timeline: Short term: Up to 5 years
Progress:

Project: Park improvements

Partners: City, County
Strategy: Tennis courts, peewee park
Timeline: Short term: Up to 5 years
Progress:

Project: Developing Blue Mountain area

Partners: USFS, County, Chamber, Port
Strategy: Find developer and work with USFS
Timeline: Long term: Up to 10 years

Project: Signage all over

Partners: Port, Chamber, SEWEDA, City, County
Strategy: Pinpoint areas
Timeline: Ongoing
Progress:

Project: Senior Housing

Partners: Private Investors
Strategy: Reach out
Timeline: Short Term
Progress:

Project: High Speed Internet

Partners: Legislature, City, County, Port, private investors, SEWEDA
Strategy: Seek grants
Timeline: Short term: 2 years
Progress:

Project: Housing/apartment rental development

Partners: City, County, SEWEDA, private investors, Port
Strategy: Reach out to contractors, developers, landowners
Timeline: Short term: Up to 5 years
Progress:

Project: Street, highways, sidewalks, pedestrian, bike improvements

Partners: State, County, City, Port, SEWEDA
Strategy: Grants, Planning, Funding
Timeline: Short term: Up to 6 years
Progress:

Project: Bike paths

Partners: Port, City, County, State
Strategy: Highlight areas
Timeline: Short term: Up to 5 years
Progress:

Project: Develop golf course

Partners: City, private, County, golf course
Strategy: Identify funding
Timeline: Short term to Long term
Progress:

Project: Senior housing

Partners: Private investors
Strategy: Seek private investors
Timeline: Short term: Up to 5 years
Progress:

Project: Health care, medical, mental health, rehabilitation

Partners: County, City, State, SEWEDA, hospital district, private investors
Strategy: Grants, public investors, local agencies
Timeline Short term: Up to 5 years
Progress:

Project: Recreation facilities (parks, fairgrounds, sports)

Partners: County, City, SEWEDA, school district, private investors
Strategy: Grants, private investors, local agencies
Timeline: Short term: Up to 6 years
Progress:

Project: Hotel, lodging

Partners: Port, Private investors, SEWEDA
Strategy: Funding possibilities, contact private investors
Timeline: Long term: Up to 10 years
Progress:

Project: Housing investment group planning

Partners: SEWEDA, real estate groups, private investors

Strategy: Property management, rentals, grants, clean up property

Timeline: Ongoing

Progress:

Project: Rail System

Partners: Port, Legislature, County, City, State, SEWEDA

Strategy: Planning, funding possibilities

Timeline: Long Term: up to 10 years

Progress:

Project: Commuter service to LC Valley and Starbuck

Partners: DOT, City, County, Employers

Strategy: Provide additional commuter service for tourists and workers

Timeline: Short term: Up to 5 years

Progress:

Project: Inpatient SUD treatment

Partners: Private, Prosecuting attorney, Sheriff's office, hospital district

Strategy: Using successful organizations as a model for implementation

Timeline: Short term: Up to 5 years

Progress:

Project: Drug and alcohol prevention coalition

Partners: PACE coalition, Sheriff, Quality Behavioral Health

Strategy: Funding to fight drug issues

Timeline: Ongoing

Progress:

Project: Increase volunteer base

Partners: Civic organization, Chamber

Strategy: Reach out to community

Timeline: Short term: Up to 5 years

Progress:

Project: City of Pomeroy Water System Improvements according to Water System Plan

Partners: City, County
Strategy: Grants, Planning, Funding
Timeline: Long term: Up to 10 years
Progress:

Project: City of Pomeroy Sewer System Improvements according to Sewer System Plan

Partners: City, County
Strategy: Grants, Planning, Funding
Timeline: Long term: Up to 10 years
Progress:

Project: City of Pomeroy/Garfield County Aquafer Study

Partners: City, County
Strategy: Grants, Planning
Timeline: Short term: Up to 5 years
Progress:

Project: Garfield County & City of Pomeroy 6-year Transportation Improvement Plan

Partners: City, County
Strategy: Grants, Planning, Agency Funding
Timeline: Short term: Up to 6 years
Progress:

Project: Garfield County Annual Construction Program

Partners: County
Strategy: Grants, Agency Funding
Timeline: Short term: Up to 6 years
Progress:

Strategy Action Plan: Garfield County Hospital District Project List



Project: Expand and resurface parking area

Partners: Hospital, City, County, State

Strategy: Locate Funding

Timeline: Short term: Up to 5 years

Progress:

Project: Hospital/Long Term Care covered split entrance ramp

Partners: Hospital

Strategy: Locate Funding

Timeline: Short term: Up to 5 years

Progress:

Project: Install HVAC in Hospital

Partners: Hospital

Strategy: Funding obtained, project in progress

Timeline: Complete summer of 2021

Progress: Funding obtained

Project: Construct Hospital Expansion to house CT scanner

Partners: Hospital

Strategy: Funding obtained, project in progress

Timeline: Complete summer 2021

Progress: Funding obtained

Project: Expansion of clinic

Partners: Hospital

Strategy: Locate Funding

Timeline: Short term: Up to 5 years

Progress:

Project: Installation of Physical Therapy Hydrotherapy pool

Partners: Hospital

Strategy: Locate Funding

Timeline: Short term: Up to 5 years

Progress:

Completed Projects

Project: Implement Electronic Health Records System



Strategy Action Plan: Port of Garfield Project List



Project: Increase tourism promotion

Partners: Port, Civic organization, Chamber, SEWEDA

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Short term: Up to 1 year

Progress:

Project: Sell nonessential properties to further economic development

Partners: Port, Private, SEWEDA, City, County

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Short term to long term

Progress:

Project: Work with WSU to identify compatible businesses with county

Partners: Port, Private, SEWEDA, City, County

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Short term to long term

Progress:

Project: Pave Central Ferry

Partners: Port, State

Strategy: Locate Funding

Timeline: Short term: Up to 1 year

Progress:

Project: Recruit for Garfield County and Port

Partners: Port, SEWEDA, City, County

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Short term: Up to 1 year

Progress:

Project: Market the Pataha RV Park

Partners: Port, City, County, SEWEDA

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Short term: Up to 1 year

Progress:

Project: Research developing a Homesteading/ Small Farm Sustainable Agricultural Practices and Education Project – Possibly called Homestead University

Partners: Port, Private, SEWEDA, City, County

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Short term: Up to 1 year

Progress:

Project: Partner with SEWEDA to develop Washington State “Downtown Main Street Program” & form board to direct the program

Partners: Port, Private, SEWEDA, City, County

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Short term: Up to 1 year

Progress:

Project: Continue researching idea of a small “Community Kitchen”

Partners: Port, Private, SEWEDA, City, County

Strategy: Locate Funding

Timeline: Short term: Up to 1 year

Progress:

Project: Assist in locating motel developer

Partners: Port, Private, SEWEDA, City, County

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Long term: Up to 10 years

Progress:

Project: Research entrepreneurs that would be interested in Homestead University

Partners: Port, Private, SEWEDA, City, County

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Long term: Up to 10 years

Progress:

Project: Expansion of Industrial Park

Partners: Port, Private, SEWEDA, City, County

Strategy: Locate Funding

Timeline: Long term: Up to 10 years

Progress:

Project: Business recruitment – new, expansion and relocations

Partners: Port, Private, SEWEDA, City, County

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Long term: Up to 10 years

Progress:

Project: Pave RV Park

Partners: Port, City, County, SEWEDA

Strategy: Locate Funding

Timeline: Long term: Up to 10 years

Progress:

Project: Construction of a facility for the Homestead University

Partners: Port, Private, SEWEDA, City, County

Strategy: Locate Funding

Timeline: Long term: Up to 10 years

Progress:

Project: Keep working with Downtown Main Street Program and assist in sustainability

Partners: Port, Civic Groups, SEWEDA, City, County, Private

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Long term: Up to 10 years

Progress:

Strategy Action Plan: Whitman County Project List



Project: The Center/Library tech education for students

Partners: Library, CDA, school districts, SEWEDA, Others
Strategy: Develop curriculum and locate funding/grants
Timeline: Short term: Up to 5 years
Progress:

Project: Skill Center: Regional, satellite, core

Partners: Universities, County, City, private, SEWEDA
Strategy: Application to state, backing from legislature
Timeline: Short term: Up to 5 years
Progress:

Project: Promote career fairs for high school students

Partners: Private, colleges, skills center, SEWEDA
Strategy: Grants, funding to promote and hold events
Timeline: Short term: Up to 5 years
Progress:

Project: Community and Youth Center

Partners: City, County, private, SEWEDA
Strategy: Locate funding for facility
Timeline: Long term: Up to 10 years
Progress:

Project: Development of county wide historical brochure

Partners: Library, Tourism, Chamber, Civic, & small town governments
Strategy: Working with WSU and others to create brochure
Timeline: Short term: Up to 5 years
Progress:

Project: The Center gallery and related events

Partners: Library, CDA, Others
Strategy: Continuing improvements
Timeline: Short term: Up to 5 years
Progress:

Project: Trap/Skeet shooting facility in Palouse

Partners: City, private, County
Strategy: Planning/Funding for facility
Timeline: Short term: Up to 1 year
Progress:

Project: New Bleachers Palouse Empire Fairgrounds Rodeo Arena

Partners: County, Palouse Fair Foundation
Strategy: Locate Funding
Timeline: Short term: Up to 2 years
Progress:

Project: Rural Whitman county, cooperative development and marketing

Partners: Towns, libraries, WSU
Strategy: Locate partners and funding
Timeline: Short term: Up to 3 years
Progress:

Project: Colfax downtown improvement

Partners: Businesses, CDA, Chamber, City, County, SEWEDA, Library
Strategy: Locate funding/grants and improve aesthetic
Timeline: Short term: Up to 3 years
Progress:

Project: Pullman downtown improvement

Partners: Businesses, Chamber, City, County, private
Strategy: Locate funding/grants and improve aesthetic
Timeline: Short term: Up to 1 year
Progress:

Project: Install fiber

Partners: Port, City, County, State, Fed, private
Strategy: Locating funding/grants
Timeline: Short term: Up to 5 years
Progress:

Project: Water and sewer systems in small towns

Partners: City, County
Strategy: Locate funding
Timeline: Short term: Up to 5 years
Progress:

Project: Expand housing in Colfax

Partners: Private, City, County
Strategy: Create new housing, locate funding and contractors
Timeline: Short term: Up to 5 years
Progress:

Project: Library facility upgrades and ADA

Partners: Cities and Towns, WCL
Strategy: Repairs, and updating compliance
Timeline: Short term: Up to 5 years
Progress:

Project: City parks and pools

Partners: City, County, Private
Strategy: Create recreational district
Timeline: Short term: Up to 5 years
Progress:

Project: Road improvements/Colfax exchange

Partners: City, County, State
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Walking and biking trails

Partners: Transportation, County, City
Strategy: Connect all parts of Palouse
Timeline: Short term: Up to 5 years
Progress:

Project: Upgrade computing and transmission technologies for library service

Partners: Library, Cities and Towns, County, Civic Groups, Port
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Incorporate innovative service models for the library to meet the changing and challenging geography

Partners: Library, Cities and Towns, County, Civic Groups
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Library participates in projects and partnerships that improve the economies of all communities

Partners: Library, Cities and Towns, County, Civic Groups
Strategy: Work with partners to reach out and promote and utilize resources.
Timeline: Short term: Up to 5 years
Progress:

Project: Improve the Library District website and the services and products available there.

Partners: Library
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Library to provide intensive outreach and in-house programming for community members of all ages

Partners: Library, Cities and Towns, County, Civic Groups
Strategy: Work with partners to reach out and promote and utilize resources.
Timeline: Short term: Up to 5 years
Progress:

Project: Focus on digitizing the historical photographs and collections for the Heritage Project

Partners: Library, Cities and Towns, County, Civic Groups, Historical Organizations

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: New Regional E911 Emergency Center – WHITCOM

Partners: County, City of Pullman, WSU, Asotin County, Others

Strategy: Locate Funding, Property

Timeline: Short term: Up to 5 years

Progress:

Project: Develop Pullman marketing and communications plan

Partners: City, County, private

Strategy: Locate funding/grants to continue completion of projects

Timeline: Long term: Up to 10 years

Progress:

Project: Pullman to Colfax trail

Partners: City, County, Transportation, SEWEDA

Strategy: Locate funding and planning

Timeline: Long term: Up to 10 years

Progress:

Strategy Action Plan: Port of Whitman Project List



Project: Encourage development of broadband infrastructure countywide that delivers a speed of 50 mg

Partners: Port, Cities, County, SEWEDA

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Develop fiber infrastructure extensions in rural communities in Whitman County

Partners: Port, rural communities, County, CERB, SEWEDA, PWB

Strategy: Obtain funding, partner with communities, partner with private sector, build fiber infrastructure

Timeline: Short term: Up to 5 years

Progress:

Project: Support Value Added Agriculture within in Whitman County

Partners: Port, County, WSU, Civic Groups

Strategy: Locate funding, and planning

Timeline: Short Term: Up to 5 years

Progress:

Project: Encourage downtown retail locations

Partners: Port, City, County, SEWEDA, Civic Groups

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Short term: Up to 5 years

Progress:

Project: Encourage business development in the Pullman-Moscow Corridor

Partners: Port, City, County, SEWEDA, Civic Groups, private

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Short term: Up to 5 years

Progress:

Project: Integration of higher education with community technology transfer.

Partners: School districts, Port, Economic Development agencies

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Short term: Up to 5 years

Progress:

Project: Explore re-utilization of vacant buildings in Whitman County for business offices, incubator and maker spaces. Specifically, the WSU Steam Plant Clean-Up and Adaptive Re-Use Project.

Partners: Port, WSU, City of Pullman, private sector, SEWEDA, other economic development agencies

Strategy: Identify available buildings and develop strategy and partnerships to redevelop when feasible

Timeline: Short term: Up to 5 years

Progress:

Project: Identify property county-wide for possible development of new industrial/business park infrastructure

Partners: Port, private sector, SEWEDA, other economic development agencies

Strategy: Identify and strategize potential property acquisition in Whitman County for future port development

Timeline: Short term: Up to 5 years

Progress:

Project: Explore funding and partnerships to improve multi-modal transportation infrastructure in Whitman County.

Partners: Port, Whitman County, State and Federal agencies, SEWEDA and other economic development agencies

Strategy: Identify critical multi-modal transportation infrastructure and develop strategy and partnerships to rehabilitate.

Timeline: Short term: Up to 5 years.

Progress:

Strategy Action Plan: City of Pullman Project List



Project: Continue development of Mary's Park

Partners: City, Civic Groups, Private

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Expand Lawson Gardens to include features identified in the Master Plan Update, construct "Garden House"

Partners: City

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Continue to enhance transit service, replace aging fleet, and upgrade transit equipment

Partners: City, County, State

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Construct interior remodel improvements to the Police Station to create additional useable space

Partners: City

Strategy: Locate funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Construct Grand Avenue – Center Street traffic signal

Partners: City
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Complete bike-pedestrian master plan and develop pedestrian/bike paths in accordance with said bike/pedestrian and WSU plan

Partners: City, Civic Groups, State, SEWEDA
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Construct new NE High Water Tank

Partners: City
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Extend city water utility out Terre View Dr/Airport Rd to serve airport area

Partners: City, Airport
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Airport Road Improvements

Partners: City, Airport, County, State
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Plan and construct local sanitary sewer improvements (lift station, etc.) to serve greater airport area

Partners: City
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Work with WSDOT to obtain portions of former SR276 right-of-way

Partners: City, County, State

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Work with developers to construct portions of Golden Hills Drive

Partners: City, Private

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Short term: Up to 5 years

Progress:

Project: Construct new airport terminal and ramp

Partners: Airport, City, County, State, Federal

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Develop Emerald Pointe Park

Partners: City, Civic Groups, Chamber

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Purchase land for Fire Station No. 3

Partners: City

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Improvements to Reaney Park Pool restrooms

Partners: City

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Project: Construct Kruegal Park shelter

Partners: City, Civic Groups, Chamber

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Construct Canyon View path

Partners: City, County, State, SEWEDA
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Construct a Veterans Memorial/Monument

Partners: City, Civic Groups, State, Federal
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Construct Aquatic Center HVAC improvements

Partners: City, PSD, State
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Sunnyside Park Playground Improvements

Partners: City, State, Civic Groups
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Central Business District Improvements associated w/ Master Plan

Partners: City, State, Federal, SEWEDA
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years

Project: Terre View Dr resurfacing

Partners: City, State
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Orchard Dr/Valley Rd path

Partners: City, WSU, State
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Construct a new decant facility

Partners: City, State

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Replace belt filter press and DAFT unit at WWTP

Partners: City, State, Federal

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: City wide traffic signal upgrades

Partners: City, State, Federal

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Redevelop/reuse former City Hall bldg

Partners: City, County, State, Private, Chamber

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Construct Roundabout at intersection of Terre View Drive and North Fairway Rd.

Partners: City, State

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Pullman Depot Heritage Center Restoration

Partners: Historical Society, City, County, Private

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Develop tourism strategic plan

Partners: City, Chamber
Strategy: Plan
Timeline: Short term: Up to 5 years
Progress:

Project: Develop economic development strategic plan

Partners: City, Chamber, WSU, Civic Groups, Businesses
Strategy: Plan
Timeline: Short term: Up to 5 years
Progress:

Project: Develop Skills Center

Partners: City, PSD, Spokane Falls CC
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Replace Spring Street Bridge

Partners: State, City, County
Strategy: Locate grants, funding and planning
Timeline: Long term: Up to 10 years
Progress:

Project: Extend water and sanitary sewer into the Pullman-Moscow Highway corridor

Partners: City, County, State
Strategy: Locate grants, funding and planning
Timeline: Long term: Up to 10 years
Progress:

Project: Pursue expansion of RV park and construct shower facility

Partners: City, Private
Strategy: Locate grants, funding and planning
Timeline: Long term: Up to 10 years
Progress:

Project: Remodel Neill Public Library to accommodate growth

Partners: City, County
Strategy: Locate grants, funding and planning
Timeline: Long term: Up to 10 years
Progress:

Project: Construct effluent reuse facility/ distribution system or other alternative water supply

Partners: City, WSU, PBAC, State
Strategy: Locate grants, funding and planning
Timeline: Long term: Up to 10 years
Progress:

Project: Construct new fire station

Partners: City
Strategy: Locate grants, funding and planning
Timeline: Long term: Up to 20 years
Progress:

Project: Provide channelization enhancements to Bishop Blvd.

Partners: City, County, State
Strategy: Locate grants, funding and planning
Timeline: Long term: Up to 20 years
Progress:

Project: Provide a beltway for both the northwest and southwest portion of Pullman

Partners: City, County
Strategy: Locate grants, funding and planning
Timeline: Long term: Up to 20 years

Project: Construct a new Police Station

Partners: City
Strategy: Locate grants, funding and planning
Timeline: Long term: Up to 20 years

Project: Develop remaining 9 acres of the city cemetery

Partners: City, Private

Strategy: Locate grants, funding and planning

Timeline: Long term: Up to 20 years

Progress:

Project: Construct a performing arts pavilion

Partners: City, Civic Groups, Chamber, Private

Strategy: Locate grants, funding and planning

Timeline: Long term: Up to 20 years

Progress:

Project: Construct the South Bypass

Partners: City, State, County, Fed, SEWEDA

Strategy: Locate grants, funding and planning

Timeline: Long term: Up to 20 years

Progress:

Project: CAP trail

Partners: City, County, Chamber, Civic Groups

Strategy: Locate grants, funding and planning

Timeline: Long term: Up to 20 years

Progress:

Project: Identify/implement tools to support entrepreneurship creation & retention

Partners: City, WSU, Port, County

Strategy: Locate grants, funding and planning

Timeline: Long term: Up to 20 years

Progress:

Project: Retail Expansion

Partners: City, Developers, Brokers

Strategy: Plan

Timeline: Long term: Up to 20 years

Progress:

Project: Support and plan for additional Industrial zoning

Partners: City, County, Port

Strategy: Locate grants, funding and planning

Timeline: Long term: Up to 20 years

Progress:

Project: Develop Gateway District in playfields area

Partners: City, County, WSU, Port

Strategy: Locate grants, funding and planning

Timeline: Long term: Up to 20 years

Progress:

Strategy Action Plan: City of Colfax Project List



Project: Design and construct the Lake St. Greenway

Partners: City, Civic Groups, State

Strategy: Locate grants, funding, and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Expand and Renovate Colfax Golf Course, Restrooms, & Club House

Partners: City, Civic Groups, County, State

Strategy: Locate funding sources

Timeline: Short Term: Up to 5 years

Progress:

Project: Upgrade Colfax Golf Course Water/Irrigation System

Partners: City, Civic Groups, County, State

Strategy: Locate funding sources

Timeline: Short Term: Up to 5 years

Progress:

Project: Glenwood Water Line Replacement

Partners: City, State

Strategy: Locate grants, funding, and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Renovate swimming pool

Partners: City, Civic groups, State

Strategy: Locate grants, funding, and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Upgrade water lines on Valleyview and Southview

Partners: City, State

Strategy: Locate grants, funding, and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Construct water line from Rockpoint to North Flat including Riverside Ln.

Partners: City, State

Strategy: Locate grants, funding, and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Rebuild Morton, Fairview and Valleyview streets

Partners: City, State

Strategy: Locate grants, funding, and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Upgrade Thorn St. booster station

Partners: City, State

Strategy: Locate grants, funding, and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Fairview sewer line upgrade

Partners: City, State

Strategy: Locate grants, funding, and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Pave Palouse River Rd.

Partners: City, State

Strategy: Locate grants, funding, and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Trail from Hauser Heights to Park St.

Partners: City, Civic groups State
Strategy: Locate grants, funding, and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Fire Hydrant Replacement

Partners: City, State
Strategy: Locate grants, funding, and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Clay St. Storm Sewer Upgrade

Partners: City, State
Strategy: Locate grants, funding, and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Expand Colfax Golf Course

Partners: City, Civic Groups, County, State
Strategy: Locate funding sources
Timeline: Long term: Up to 10 years
Progress:

Project: Sixth Street Bridge Replacement

Partners: City, State
Strategy: Locate grants, funding, and planning
Timeline: Long term: Up to 10 years
Progress:

Project: 8 Sanitary Sewer Siphons

Partners: City, State
Strategy: Locate grants, funding, and planning
Timeline: Long term: Up to 10 years
Progress:

Project: City Parks Improvement Projects

Partners: City, State, Federal, Civic groups
Strategy: Locate grants, funding, and planning
Timeline: Short term: Up to 5 years

Strategy Action Plan: Town of Endicott Project List



Project: Restore streets within the Town

Partners: City, State, Fed

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Address Infiltration & Inflow issues to the Sewer collection system

Partners: City, State, Fed

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Update some components of the sewer treatment plant

Partners: City, State, Fed

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Obtain equipment, filing cabinets, etc.

Partners: City, County, State, SEWEDA

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Strategy Action Plan: City of LaCrosse Project List



Project: Improve sewage disposal system

Partners: City, State, County

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Repair or replace much of sewer system

Partners: City, State, County

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Add secondary treatment and upgrade final disposal

Partners: City, State, County

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Improve potable water system

Partners: City, State, County

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: New well

Partners: City

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: New higher elevation reservoir

Partners: City, State, County
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Replace or repair park restroom to be ADA compliant & upgrade park playground equipment

Partners: City, State
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Install underground sprinkler system for park

Partners: City, State, County
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Seal coat town streets

Partners: City, State, County
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Project: Replace/rebuild city shop area behind city hall and fire station

Partners: City
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Project: LaCrosse Rocks Visitor Center, Bunk House, and House

Partners: City, State, Federal
Strategy: Locate grants, funding and planning
Timeline: Short term: Up to 5 years
Progress:

Strategy Action Plan: City of Palouse Project List



Project: Update water system plan, including construction of new water tank reservoir on the South Hill

Partners: City

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Wastewater treatment facility updates/upgrades

Partners: City

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Telecommunications upgrade. Fiber

Partners: City, Port, State

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Continue upgrading arterial streets in Palouse and parking facility at the Community Center

Partners: City

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Install new swimming pool bleachers with shade

Partners: City

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Project: Continue to develop nature/walking trails along Palouse River and abandoned railroad beds

Partners: City, State, County

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Construct new cemetery outbuildings and restrooms

Partners: City

Strategy: Locate grants, funding and planning

Timeline: Long term: Up to 10 years

Progress:

Project: Develop business park/light industrial site

Partners: City, Port, County, SEWEDA

Strategy: Locate grants, funding and planning

Timeline: Long term: Up to 10 years

Progress:

Project: Recruit high-tech and light industrial business

Partners: City, Civic Groups, SEWEDA

Strategy: Locate grants, funding and planning

Timeline: Long term: Up to 10 years

Progress:

Project: New ball fields/play field complex for football, soccer, baseball, softball

Partners: City

Strategy: Locate grants, funding and planning

Timeline: Long term: Up to 20 years

Progress:

Project: Improve recreational facilities to include but not limited to a Trap/Skeet shooting facility and a golf course

Partners: City, County, Private

Strategy: Locate grants, funding and planning

Timeline: Long term: Up to 20 years

Progress:

Strategy Action Plan: City of St. John Project List



Project: Move and upgrade sewer treatment plant and upgrade sewer lines

Partners: City

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Improve streets

Partners: City

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Develop business park

Partners: City, SEWEDA, County

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Enhance recreational facilities in area to include a lighted walking/bike path, enclose and upgrade pool, improve city park

Partners: City, County

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Improve fairgrounds including horse barn and arena

Partners: City, County

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Expand RV services

Partners: City, Private

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Beautify waterway through downtown

Partners: City, Civic Groups

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Preserve and enhance downtown

Partners: City, Civic Groups

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Construct a new building for Whitman Medical Group

Partners: City, Private

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Attract a bio-fuel production facility

Partners: City, SEWEDA, Private, County

Strategy: Locate funding and private investing

Timeline: Short term: Up to 5 years

Progress:

Project: Construct a new water reservoir

Partners: City

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Improve Highway 23 between US 195 and Interstate 90

Partners: City, County, State

Strategy: Locate grants, funding and planning

Timeline: Long term: Up to 10 years

Strategy Action Plan: City of Tekoa Project List



Project: Add new sewer lines

Partners: City, County, State

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Recruit business and industry and make use of our incubator building

Partners: City, County, State, SEWEDA

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Short term: Up to 5 years

Progress:

Project: Construct hiking and biking trails

Partners: City, County, State

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Update Community Center facility

Partners: City, Private

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Re-roof museum and library building

Partners: City, Private

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Continue to update safety and improve aesthetics at sewer treatment plant

Partners: City, County, State

Strategy: Work with partners to reach out and promote and utilize resources.

Timeline: Short term: Up to 5 years

Progress:

Project: Street renovations Park Streets

Partners: City, County, State

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Chip seal gravel streets

Partners: City, County, State

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Water and electricity to cemetery

Partners: City, Private

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Safe routes to school – sidewalk installation

Partners: City, County, State

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Seek funding for truck route

Partners: City, County, State

Strategy: Locate grants, funding and planning

Timeline: Short term: Up to 5 years

Progress:

Project: Add new sewer lines

Partners: City, County

Strategy: Locate grants, funding and planning

Timeline: Long term: Up to 10 years

Progress:

Project: Prepare wastewater facilities plan

Partners: City, County, State

Strategy: Locate grants, funding and planning

Timeline: Long term: Up to 10 years

Progress:

Project: Renovate Old Empire Theatre

Partners: City, Private, SEWEDA

Strategy: Locate grants, funding and planning

Timeline: Long term: Up to 10 years

Progress:

Project: Build affordable housing

Partners: City, County, SEWEDA

Strategy: Locate grants, funding and planning

Timeline: Long term: Up to 10 years

Progress:

Project: Build a new sewage treatment plant

Partners: City, County, State

Strategy: Locate grants, funding and planning

Timeline: Long term: Up to 10 years

Progress:

Project: Build industrial park at local airport

Partners: City, County, State, SEWEDA

Strategy: Locate grants, funding and planning

Timeline: Long term: Up to 10 years

Progress:

Evaluation Framework

SEWEDA has set several initial performance metrics to work toward under this Comprehensive Economic Development Strategy.

These metrics will be monitored over the life of the CEDS and will be included in annual reports. In addition, the CEDS Committee will study and consider additional metrics each year as partner organizations share their individual metrics and the group clarifies the most relevant metrics for consideration and tracking.

The Metrics will work to track progress on the overall implementation of the CEDS as required by the EDA. Yearly updates will be shared with partners and stakeholders as well as the general community in an effort to understand how we are doing and what we can do better.

As part of the CEDS updates, SEWEDA will monitor and track the number and types of investments undertaken in the region to promote job development and to support quality of life or quality of place initiatives. Over time, these measures will assist in determining which investments may have spurred the desired changes to the metrics listed:

1. Number of Jobs created/or retained
2. Number, types and amount of major investments undertaken in the region.
3. Funds in both the private and public sectors leveraged by federal, state and local grant investments.
4. Reduction in unemployment rates.
5. Participation in the Washington Economic Development District Association
6. Increases in personal income.
7. Number of group business training sessions.

Economic Resilience

Resilience is “the capacity of individuals, communities, institutions, businesses, and systems within a city to survive, adapt, and grow no matter what kinds of chronic stresses and acute shocks they experience.” Although targeted at cities, this is equally applicable to a region that encompasses multiple cities and unincorporated areas.

As a baseline, EDA suggests regions undertake a two-pronged approach to resilience within the region:

1. Implement specific goals or actions to bolster the long-term economic durability of the region.
2. Establish information networks among the various stakeholders in the region to facilitate active and regular communication between the public, private, education, and non-profit sectors to collaborate on existing and potential future challenges.

Regional Outlook

Export-related manufacturing continues to be a source of very positive growth for the economy and the overall employment in this sector has recovered to 2009 employment levels prior to the recession slump. As overall economic conditions improve around the world, exports will become an area of greater strength and diversity.

The effects of the COVID pandemic have led to export-related manufacturing being delayed in both production and export. The transfer of products has seen delays and increases in costs as all involved have experienced brief shutdowns due to COVID exposure and/or additional sanitation measures being taken.

Agriculture employment is expected to continue its gradual job growth as wheat production becomes increasingly mechanized. For the region, wheat crop production is at levels considered very profitable, historically. In 2020, wheat production was at record yields. Good prices for wheat and barley was a welcome financial relief from previous years of low prices. In the first half of 2020 wheat prices increased, which has a large impact on county wholesale sales, retail sales and the overall level of money flowing through the economy. Agriculture has not been spared by the pandemic and has

experienced delays as exposure to COVID-19 is felt and new methods are undertaken to adapt to new production requirements.

Unlike agriculture, as overall economic conditions change around the world, higher education (WSU) employment in Whitman county are somewhat resistant to down cycles, which gives the county greater strength and diversity in its economy. Even in light of COVID-19, higher education has developed methods to adapt to the new requirements for in-class sessions and distance learning.

The Whitman County civilian labor force for the first nine months of 2020 averaged 23,033, which is a decrease of 700 over the same period a year ago. The decrease in the labor force was mainly due to the impact of the COVID-19 pandemic starting in March 2020. The decrease will probably be divided between temporary decreases because of COVID-19 and permanent decreases going forward in changing staffing patterns such as tele work. The average annual unemployment rate in Whitman County is always one of the lowest in the state.

Most of the growth in Asotin county is expected to be in the service-providing industries. Some of the growing industries include healthcare, retail trade and accommodation and food services. The retail industry may not see growth as originally projected due to the closures forced upon many businesses due to the pandemic.

Outlook for healthcare in Asotin County will remain very positive and growing. Healthcare and social assistance makes up over 24.2 percent of total employment in the county with average annual growth of 7.1 percent over the past five years.

The construction industry within Asotin County is expanding in the specialty trade segment, to accommodate demand for new housing and remodeling in the areas with higher population concentrations. The five-year average annual growth rate for construction is at 7.2 percent and makes up 8.2 percent of total covered employment.

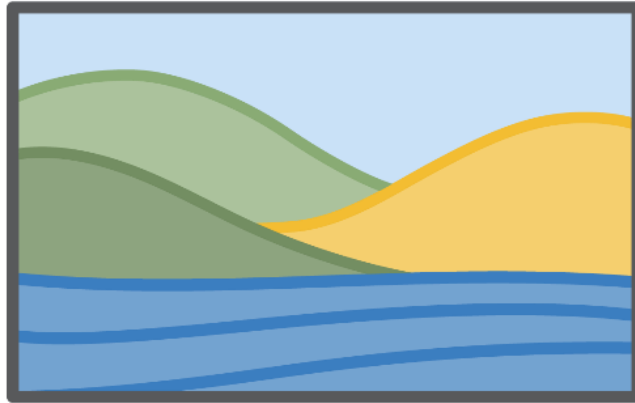
Columbia County is becoming a tourist destination for its historic preservation appeal and in turn is expanding its accommodation and food services industry, with a five-year average annual growth was at 3.7 percent, however this industry saw an employment slowdown in 2019.

Manufacturing development by the Columbia Pulp company has changed the outlook for the county's economy by slowly increasing the number of jobs available, as the facility starts to operate and ramps up production. In 2018 and 2019, the manufacturing industry expanded by adding additional jobs for local and neighboring residents.

In Garfield County, government employment is the leading employing industry and the only one that has shown stability; however, it has decreased in employment over the past year. Employment has been in a decline trend since 2011. Since the recession of 2007, covered employment has not recovered and continues its downward trend, which puts a lot of strain on the economic well-being of this small rural county. In addition, COVID pandemic restrictions have forced businesses within Garfield County to suffer temporary closures and staff layoffs, further impacting the employment in the area.

Major agricultural commodities will remain in production with the demand and proper weather conditions. The Columbia Pulp project in nearby Starbuck, Columbia County contributed to more resident employment stability, as well as availability of work throughout 2019.

Demographics also play a role in Garfield County's economy as a high proportion of elderly residents continue to increase demand for local health care services, which in this county, are mostly provided by the government sector. Healthcare and social services are projected to grow at a faster than average rate.



SEWEDA

Southeast Washington Economic
Development Association

**845 Port Way
Clarkston, WA 99403**

www.seweda.org